

**ERIE COUNTY** 



NEW YORK

# **ERIE COUNTY WATER AUTHORITY**

# Comprehensive Annual Financial Report For The Years Ended December 31, 2014 and 2013

# PREPARED BY:

THE FINANCE DEPARTMENT ERIE COUNTY WATER AUTHORITY

# **ERIE COUNTY WATER AUTHORITY**

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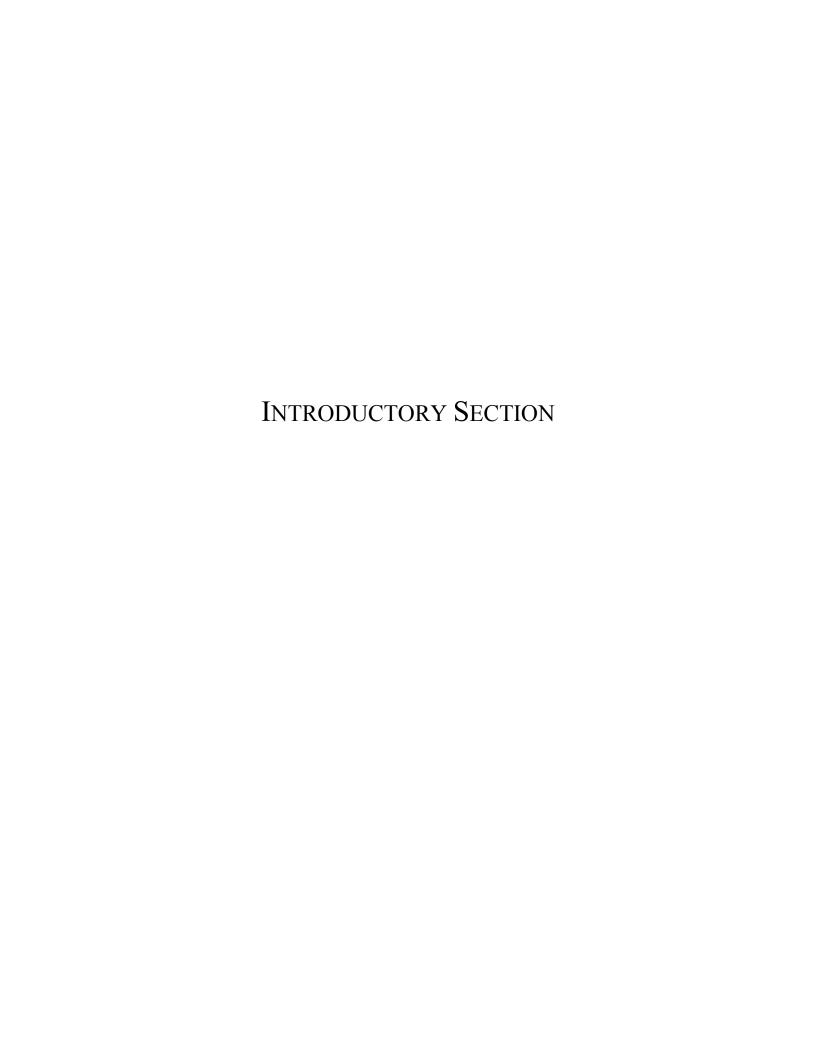
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# **Erie County Water Authority**

May 1, 2015

295 Main Street, Rm. 350 • Buffalo, NY 14203-2494 716-849-8484 • Fax 716-849-8467

# INTRODUCTION

Management Representation. This report was prepared by the Finance Department of the Erie County Water Authority (the "Authority") in conformance with current accounting and financial reporting principles promulgated by the Governmental Accounting Standards Board ("GASB"). Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the Board of Commissioners and management of the Authority.

Drescher & Malecki, LLP have issued an unmodified ("clean") opinion on the Erie County Water Authority's financial statements for the year ended December 31, 2014. The independent auditors' report is located at the front of the financial section of this report.

We believe the information as presented is accurate in all material respects, and is presented in a manner designed to fairly set forth the financial position and results of operations of the Authority. We further acknowledge the Authority's responsibility for the design and implementation of programs and internal controls to provide reasonable assurance that fraud is prevented and detected. There are no significant deficiencies or material weaknesses in the design or operation of internal controls over financial reporting that are reasonably likely to adversely affect the Authority's ability to record, process, summarize and report financial data.

The Management Discussion and Analysis beginning on page 12 provides complementary information not included in this introduction.

# **ORGANIZATION PROFILE**

The Erie County Water Authority is a Public Benefit Corporation formed in 1949 to provide a potable water supply to the residents of Erie County. The Authority was created by an Act of the New York State Legislature, codified in Sections 1050 through 1073 of Title 3 (the "Erie County Water Authority Act") of Article 5 of the Public Authorities Law of the State of New York (as amended), to, among other things, finance, construct, operate and maintain a water supply and distribution system to benefit the residents of the County of Erie, New York. The Authority became operational in 1953.

The Authority is financially self-sustaining, paying all operating expenses from revenues generated from the sale of water to 168,069 customers. The Erie County Water Authority is not an agency of New York State, nor an agency of Erie County government. The Authority is completely independent with respect to budgeting, bonding authority, debt management and credit rating.

The Erie County Water Authority is governed by a Board of Commissioners. The Board consists of three members appointed by the Chairman of the Legislature of Erie County, subject to confirmation by a majority of said Legislature. Each Board member is appointed for a three-year term and continues to hold office until a successor is confirmed. The three-year terms of office are staggered. The enabling



State legislation provides that the officers of the Authority shall consist of a Chairman, a Vice-Chairman and Treasurer who shall be members of the Authority, and a Secretary, who need not be a member of the Authority. The Board establishes policy and is responsible for the overall operations of the Authority.

The Erie County Water Authority is organized into the following departments: Production, Water Quality, Distribution, Engineering, Finance, Administration, Legal and Office of the Secretary. The Legal Department and the Office of the Secretary report directly to the Board of Commissioners. The remaining departments are under the supervision and administrative control of the Executive Director.

The Erie County Water Authority operates its business activities on a direct service basis where the Authority owns the assets and is responsible for their operation, maintenance, improvement and replacement; on a leased managed service basis where the Authority is responsible for the operation and maintenance of the assets while the municipality is responsible for the improvement and replacement of assets; and on a bulk sale basis where the Authority contracts with the customer to provide water while the customer owns the assets and is responsible for their operation, maintenance, improvements and replacement, as well as billings and customer collections. No financial consideration is afforded municipalities in lease managed agreements with the Authority.

The Erie County Water Authority's water supply comes from Lake Erie and the Niagara River. Annually, the Authority treats and distributes approximately 25 billion gallons of high-quality water for residential, commercial, and industrial use in thirty-five municipalities as well as the Seneca Nation of Indians. The municipalities are located in Erie County and parts of Chautauqua, Cattaraugus, Wyoming and Western Genesee Counties. Before water is delivered, the Authority rigorously treats it to remove harmful contaminants. Two treatment plants handle that process: the Sturgeon Point Water Treatment Plant in the Town of Evans, New York and the Van de Water Treatment Plant on the upper Niagara River in the Town of Tonawanda, New York. These two water treatment plants, along with 38 pump stations, 37 water tanks, 4 process tanks, 3,690 miles of distribution piping, and 18,859 fire hydrants, serve approximately 550,000 people in Western New York, 24 hours a day, 365 days a year. The water produced and delivered by the Erie County Water Authority has always met or exceeded the most stringent water quality standards mandated by federal, state, and local government regulations.

# FINANCIAL INFORMATION

**Budgetary Controls.** Although not obligated to legally adopt a budget, the Authority believes that budget preparation and implementation are important in maintaining fiscal responsibility and accountability, and it is a good business practice to conduct the budgetary process annually. Operating and capital budgets are prepared by management and approved by the Board of Commissioners. The purpose of the budget process is to authorize and control expenditures, evaluate projected revenue to determine the Authority's ability to meet its obligations under various bond covenants and to provide analysis for planning purposes.

Each department head evaluates and specifically identifies their operating and maintenance needs for the coming year. A capital budget is also prepared for the coming year and the next succeeding four years. A series of budget hearings are held with each department head, the Executive Director, the Deputy Director and the Budget Director. A final budget is prepared for review by the Board of Commissioners, and subsequently approved by the Board of Commissioners.

**Financial Reporting.** Financial statements and an investment report are prepared monthly, usually within two weeks of the last day of the month. A monthly presentation is made to the Board of Commissioners, comparing actual results of operations with the budget. If unforeseen circumstances

arise which alter the projections used in the budget process, a revision may be prepared by management for consideration and approval by the Board of Commissioners.

The Authority retains an independent audit firm to review the Authority's financial statements at the end of the fiscal year. A copy of the independent audit firm's opinion on the Authority's financial statements is contained in this report on page 10.

# OTHER RELEVANT INFORMATION

**Meetings of the Board of Commissioners.** The Board of Commissioners takes an active role in establishing policy and in carrying out its responsibility of oversight of the Authority. The Board of Commissioners holds public meetings on a regular schedule which is posted on the Authority's website. The Board of Commissioners schedules work sessions with management as needed.

**External Oversight.** In addition to annual review by an independent audit firm, the Authority is subject to periodic audits by the Office of the New York State Comptroller and the Erie County Comptroller. The Authority also reports annually to the New York State Public Authority Office as required by the Public Authorities Accountability Act of 2005 and the Public Authorities Reform Act of 2009. In 2014, the Erie County Comptroller completed a review of the Authority's compliance with the reporting requirements of the Public Authorities Accountability Act of 2005 and the Public Authorities Reform Act of 2009. The resulting audit report found no significant matters effecting compliance with applicable laws, rules or procedures.

**Operations.** The Authority's enabling state legislation, Section 1054(10) grants the power to make rules for the sale of water and the collection of rents and charges, subject to agreements with bondholders. In compliance with this section, the Authority has established a Board-approved Tariff which establishes policies relating to water service. It includes charges and fees for water and provisions relating to system hookups, extensions of mains, public and private fire protection services and such other matters of importance in servicing its customers and accounts. The complete Tariff is available on the Authority's website.

In addition to departmental policy and procedures manuals, an Authority-wide internal policy and procedures manual is maintained. It contains sections relating to employment policies, compensation, fringe benefits, code of ethics, and rules of the work environment. These policies have been approved by the Board of Commissioners by formal resolution and are implemented by all operating units of the Authority, subject to provisions in current collective bargaining agreements.

The Authority's enabling State legislation requires that all construction projects exceeding \$5,000 must be competitively bid. The Board of Commissioners has adopted a procurement policy to openly promote fair competition and to acquire the best quality of goods and services at the most reasonable price from responsible providers. The Authority's procedures fully comply with the provisions of the New York State Finance Law relative to the procurement of goods, services and construction work and activity relating to real property. A copy of the Authority's Purchasing and Procurement Disclosure policy can be found on the website.

Performance measurements, as required under the Public Authorities Accountability Act, have been developed and are included in our annual filing as well as posted on our website.

The Authority's debt is rated by all three credit rating agencies. Moody's Investors Services rated the 2008 bonds Aa3. Standard & Poor's rating services reaffirmed the Authority's AA+ rating in 2011, and Fitch reaffirmed their AA+ rating in 2014.

# ECONOMIC CONDITION AND OUTLOOK

The local economic outlook for Western New York has begun to stabilize, as has the State and National economies. The Authority service area within Erie County encompasses some of the most affluent, growing communities in Western New York.

Water consumption, however, has continued its downward trend. Due to individual conservation efforts and changes in Federal and State laws and regulations, which require appliances to use less water, significant increases in water sales other than those caused by extreme weather conditions are not expected. At present, over 30% of the bills sent to Authority customers are for the monthly or quarterly minimum consumption.

Given the reality of lower consumption and rising repair and infrastructure costs, the Authority adopted an infrastructure investment charge with the 2011 budget. The infrastructure investment charge was implemented to maintain the Authority's infrastructure and to allow for a more equitable distribution among customer classifications of fixed costs. Revenues generated from the charge are being used for infrastructure improvements. In 2014 12.2% of total water sales revenue was derived from the infrastructure investment charge.

In order to help stabilize water rates, the Authority, over the past decade, has been able to use its unrestricted cash to reduce the total amount of outstanding debt, either by executing bond call provisions or refundings. To further reduce long-term interest costs, current unrestricted and internally restricted cash balances are being used to fund a five year capital plan which prioritizes new investment and needed improvements.

The prudent practices of the Erie County Water Authority are reflected in the operating results, reported over a ten year period in the Statistical Section of this report.

# LONG TERM FINANCIAL PLANNING

The Authority has been exposed to significant cost increases primarily for employee health care costs and pension costs. To mitigate the negative cost pressures, the Authority has reduced its workforce from 269.4 budgeted full-time equivalents in 2005 to 245.9 budgeted full-time equivalents in 2014. Through its membership in the Labor Management Healthcare Coalition, which negotiates with and selects healthcare providers for Coalition members, the trend in health care costs has stabilized. The Authority maintains a seat on the Labor Management Healthcare Coalition, giving the Authority more control over its future healthcare costs. Personnel and fringe benefit costs account for approximately fifty-five percent of the Authority's operating and maintenance expenses.

The Authority is part of a consortium of municipal power users formed to secure lower prices for electricity purchases through aggregation of purchases in the open market. Erie County, which acts as the lead agency in the consortium, purchases electricity by competitive bid and bills the Authority monthly.

Security risks, disasters, and power outages have highlighted a need for infrastructure enhancements and redundancy throughout the system. The biggest fiscal challenge on the horizon is to generate sufficient resources to help meet the infrastructure needs of the system.

### **MAJOR INITIATIVES**

Over the past fifteen years the Authority has been engaged in a series of water system consolidations whereby independent municipal water system operators have transferred ownership of their systems to the Authority. The pace of these consolidations has increased in the past three years and is in keeping with the original intention for the creation of the Authority. The continuation of this trend will have the effect of shifting costs from smaller systems and rate bases to the Authority. However, due to economies of scale enjoyed by the Authority, the overall community-wide costs should be lower in a coordinated, unified system compared to those of a patchwork network of small systems.

Work was completed in the first quarter of 2013 to convert the Town of Evans system from bulk sales to lease managed, and in the third quarter of 2013 to convert the Town of Alden from lease managed to direct service. In the second quarter of 2014, the Village of Williamsville completed its conversion to direct service. The Town of Marilla is in the process of converting their systems to direct service.

In September of 2011, the Authority began accepting credit card and ACH payments. During 2014, 72,377 payments were received through telephone or website access as compared to 56,425 payments in 2013. Customers absorb the total cost of processing credit card payments through a service fee paid directly to our payment agents. Payments processed via ACH are free to our customers. In addition to providing more convenience to our customers, new payment options have reduced the number of paper payments that require processing through a lockbox operation.

In 2012, the Authority began an aggressive inventory management plan which seeks to identify items that are surplus to current operations and to convert these assets back into cash. This initiative was expanded in 2013 as part of the Authority's compliance with the Reduction of Lead in Drinking Water Act which became effective on January 1, 2014. The Act regulates the amount of lead content that is permissible in infrastructure which comes in contact with potable water. As a result of implementation, non-compliant inventory was auctioned or scrapped.

# AWARDS AND ACKNOWLEDGEMENTS

In 2007, the Authority began to study the need for permanent standby power for key operations. Over the last seven years, the Authority has invested in both permanent and portable generators to ensure the delivery of safe potable water in the event of a power outage. During 2013, the Authority required many of its lease managed municipalities to install emergency standby power for key pump stations within the distribution system. As a result of its efforts, the Authority has received the American Public Works Association (APWA) 2011 Project of the Year Award in the Disaster Preparedness Category in Western New York for our standby power capital improvement program.

The United State Department of Health and Human Service Centers for Disease Control and Prevention has awarded the Authority the Water Fluoridation Quality Award for 2012. The Authority is recognized for its consistent, high-quality water fluoridation practice.

In order to provide meaningful financial and operational data for its operations, the Authority, starting with fiscal year 2004, has prepared and issued a Comprehensive Annual Financial Report. The Authority has received recognition for its financial reporting efforts. The Certificate of Achievement for Excellence in Financial Reporting was presented to the Authority by the Government Finance Officers Association of the United States and Canada for ten consecutive fiscal years since 2004.

The preparation of this report would not have been possible without the dedicated service of the entire staff of the Finance Department. We wish to express our appreciation to the Finance Department staff

and all other members of the Authority who assisted and contributed to the preparation of this report. We would also like to extend our congratulations on the receipt of a Certificate of Achievement for Excellence in Financial Reporting for the 2013 report, which is presented on page 7.

As it looks toward the future, the Erie County Water Authority is well positioned to continue to efficiently meet the demand for safe, clean drinking water in the communities that it serves.

Respectfully Submitted,

Robert F. Gaylord, Executive Director

Robert J. Lichtenthal, Jr., Deputy Director



Government Finance Officers Association

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Erie County Water Authority New York

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

**December 31, 2013** 

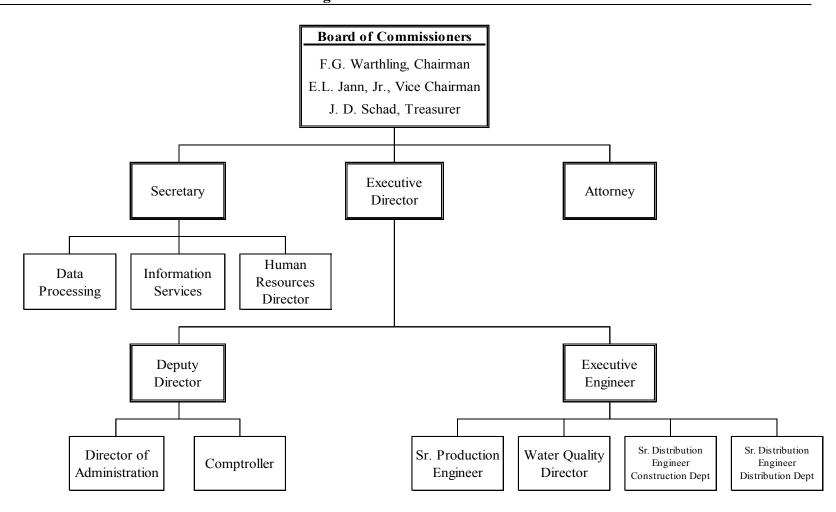
Executive Director/CEO

# **ERIE COUNTY WATER AUTHORITY Members of the Board of Commissioners**

Members of the Board of the Erie County Water Authority are appointed by the Chairman of the Erie County Legislature upon receiving nominations from the majority of the Majority Caucus or the Minority Caucus, subject to confirmation by a majority of the Legislature. Each Member is appointed to a three year term; and, not more than two members of the Authority's Board of Commissioners, at any time, shall belong to the same political party.

Board Members on 12/31/2014	Most Recent Appointment Date
Francis G. Warthling, Chairman	2012
Earl L. Jann, Jr., Vice Chairman	2014
Jerome D. Schad, Treasurer	2013

# ERIE COUNTY WATER AUTHORITY Organizational Chart





# Drescher & Malecki LLP

3083 William Street, Suite 5 Cheektowaga, New York 14227 Telephone: 716.565.2299

Fax: 716.565.2201

Drescher & Malecki

Certified Public Accountants

# INDEPENDENT AUDITORS' REPORT

The Board of Commissioners Erie County Water Authority

# **Report on the Financial Statements**

We have audited the accompanying financial statements of the business-type activities of the Erie County Water Authority (the "Authority"), as of and for the year ended December 31, 2014, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

# Management's Responsibility for the Financial Statements

The Authority's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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# **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the business-type activities of the Authority, as of December 31, 2014, and the respective changes in financial position and, where applicable, cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### Other Matters

Predecessor Auditors' Report

The financial statements of the Authority for the year ended December 31, 2013 were audited by another auditor who expressed an unmodified opinion on those statements on March 20, 2014.

# Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and other Required Supplementary Information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

# Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Authority's basic financial statements. The Introductory Section and the Statistical Section, as listed in the table of contents, are presented for the purpose of additional analysis and are not a required part of the basic financial statements.

The Introductory and Statistical Section, as listed in the table of contents, have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

March 26, 2015

Drescher & Melali LLA

# ERIE COUNTY WATER AUTHORITY Management's Discussion and Analysis For the Years Ended December 31, 2014 and 2013

Management provides the following discussion and analysis ("MD&A") of the Erie County Water Authority's (the "Authority") financial activities and statements for the years ended December 31, 2014 and 2013. Certain data from the prior year has been reclassified to conform with the current year presentation. The information contained in this analysis should be used by the reader in conjunction with the information contained in the audited financial statements and the notes to those financial statements, all of which follow this narrative on the subsequent pages. The Authority is not required to legally adopt a budget; therefore, comparative budgetary information is not included in this report.

# **Financial Highlights**

- The Authority's net position increased \$7,007,079 as a result of activity for the year ended December 31, 2014. For 2014, \$5,542,391 represents net income. The remaining increase of \$1,464,688 is capital contributions (contributions in aid of construction). In 2013, the Authority's net position increased \$7,838,149. For 2013, \$6,445,608 comprises net income. The remaining increase of \$1,392,541 represents capital contributions.
- The assets of the Authority exceeded its liabilities by \$309,308,918 and \$302,301,839, representing net position at December 31, 2014 and 2013, respectively. At December 31, 2014 and 2013, unrestricted net position was \$19,358,272 and \$20,889,831 respectively, and may be used to meet the Authority's ongoing obligations.
- The Authority's bonded indebtedness, including related bond premiums, decreased \$8,487,236 in 2014 compared to a decrease of \$8,843,852 in 2013. The net decrease in 2014 resulted from scheduled principal payments of \$8,185,000 coupled by the amortization of bond premiums. The net decrease in 2013 resulted from scheduled principal payments of \$7,850,000 coupled by the amortization of bond premiums and an additional principal payment of \$691,616 made in conjunction with the refinancing in July 2013 of the 2003 Series F bonds by Environmental Facilities Corporation.

# **Overview of the Financial Statements**

This discussion and analysis are intended to serve as an introduction to the Authority's basic financial statements. The financial statements are organized as follows:

- The *Statement of Net Position* presents information on all of the Authority's assets and liabilities, with the difference between the two reported as "net position". Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Authority is improving or deteriorating.
- The *Statement of Revenue*, *Expenses and Changes in Net Position* presents information showing how the Authority's net position changed during the most recent reporting period. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future periods (e.g., earned but unbilled revenue and earned but unused vacation leave).
- The *Statement of Cash Flows* presents information depicting the Authority's cash flow activities for the most recent reporting period and the effect that these activities had on the Authority's cash and cash equivalents balances.

• The *Notes to Financial Statements* present additional information that is essential to a full understanding of the data provided in the financial statements. The notes to the financial statements can be found following the financial statements section of this report.

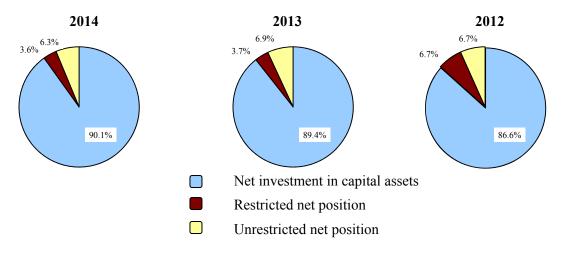
# **Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of an entity's financial position. In the case of the Authority, assets exceeded liabilities by \$309,308,918 at December 31, 2014 as compared to \$302,301,839 at December 31, 2013, as presented below in Table 1:

**Table 1—Condensed Statement of Net Position** 

	December 31,		Increase/(Decrease)	
	2014	2013	Dollars	Percent
Current assets	\$ 44,186,699	\$ 41,428,587	\$ 2,758,112	6.7
Noncurrent assets:				,
Other noncurrent assets	24,661,647	26,217,379	(1,555,732)	(5.9)
Capital assets	354,995,016	354,952,617	42,399	0.0
Total assets	423,843,362	422,598,583	1,244,779	0.3
		4-0-0-5		
Current liabilities	18,367,368	17,979,626	387,742	2.2
Noncurrent liabilities	96,167,076	102,317,118	(6,150,042)	(6.0)
Total liabilities	114,534,444	120,296,744	(5,762,300)	(4.8)
<b>N</b>	270 715 700	270 106 065	0.520.625	2.0
Net investment in capital assets	278,715,700	270,186,065	8,529,635	3.2
Restricted	11,234,946	11,225,943	9,003	0.1
Unrestricted	19,358,272	20,889,831	(1,531,559)	(7.3)
Total net position	\$ 309,308,918	\$ 302,301,839	\$7,007,079	2.3
	Decem	ber 31	Increase/(D	ecrease)
		ber 31,	Increase/(D	
		ber 31, 2012	Increase/(D Dollars	Percent
Current assets	2013	2012	Dollars	Percent
Current assets Noncurrent assets:	2013	2012		
	2013	2012	Dollars	Percent 11.8
Noncurrent assets:	2013 \$ 41,428,587	\$ 37,060,817	Dollars \$ 4,367,770	Percent
Noncurrent assets: Other noncurrent assets	2013 \$ 41,428,587 26,217,379	2012 \$ 37,060,817 35,251,132	Dollars \$ 4,367,770 (9,033,753)	Percent 11.8 (25.6)
Noncurrent assets: Other noncurrent assets Capital assets	2013 \$ 41,428,587 26,217,379 354,952,617	2012 \$ 37,060,817 35,251,132 348,725,268	Dollars \$4,367,770 (9,033,753) 6,227,349	Percent  11.8  (25.6)  1.8
Noncurrent assets: Other noncurrent assets Capital assets	2013 \$ 41,428,587 26,217,379 354,952,617	2012 \$ 37,060,817 35,251,132 348,725,268	Dollars \$4,367,770 (9,033,753) 6,227,349	Percent  11.8  (25.6)  1.8
Noncurrent assets: Other noncurrent assets Capital assets Total assets	2013 \$ 41,428,587 26,217,379 354,952,617 422,598,583	2012 \$ 37,060,817 35,251,132 348,725,268 421,037,217	Dollars \$ 4,367,770  (9,033,753) 6,227,349 1,561,366	Percent  11.8  (25.6) 1.8 0.4
Noncurrent assets: Other noncurrent assets Capital assets Total assets Current liabilities	2013 \$ 41,428,587 26,217,379 354,952,617 422,598,583 17,979,626	2012 \$ 37,060,817 35,251,132 348,725,268 421,037,217 18,178,378	Dollars \$ 4,367,770 (9,033,753) 6,227,349 1,561,366 (198,752)	Percent  11.8  (25.6) 1.8 0.4  (1.1)
Noncurrent assets: Other noncurrent assets Capital assets Total assets  Current liabilities Noncurrent liabilities	2013 \$ 41,428,587 26,217,379 354,952,617 422,598,583 17,979,626 102,317,118	2012 \$ 37,060,817 35,251,132 348,725,268 421,037,217 18,178,378 108,395,149	Dollars  \$ 4,367,770  (9,033,753) 6,227,349 1,561,366  (198,752) (6,078,031)	Percent  11.8  (25.6) 1.8 0.4  (1.1) (5.6)
Noncurrent assets: Other noncurrent assets Capital assets Total assets  Current liabilities Noncurrent liabilities	2013 \$ 41,428,587 26,217,379 354,952,617 422,598,583 17,979,626 102,317,118	2012 \$ 37,060,817 35,251,132 348,725,268 421,037,217 18,178,378 108,395,149	Dollars  \$ 4,367,770  (9,033,753) 6,227,349 1,561,366  (198,752) (6,078,031)	Percent  11.8  (25.6) 1.8 0.4  (1.1) (5.6)
Noncurrent assets: Other noncurrent assets Capital assets Total assets  Current liabilities Noncurrent liabilities Total liabilities	2013 \$ 41,428,587 26,217,379 354,952,617 422,598,583 17,979,626 102,317,118 120,296,744	2012 \$ 37,060,817 35,251,132 348,725,268 421,037,217 18,178,378 108,395,149 126,573,527	Dollars  \$ 4,367,770  (9,033,753) 6,227,349 1,561,366  (198,752) (6,078,031) (6,276,783)	Percent  11.8  (25.6) 1.8 0.4  (1.1) (5.6) (5.0)
Noncurrent assets: Other noncurrent assets Capital assets Total assets  Current liabilities Noncurrent liabilities Total liabilities  Net investment in capital assets	2013 \$ 41,428,587 26,217,379 354,952,617 422,598,583 17,979,626 102,317,118 120,296,744 270,186,065	2012 \$ 37,060,817 35,251,132 348,725,268 421,037,217 18,178,378 108,395,149 126,573,527 255,114,864	Dollars  \$ 4,367,770  (9,033,753)	Percent  11.8  (25.6) 1.8 0.4  (1.1) (5.6) (5.0)
Noncurrent assets: Other noncurrent assets Capital assets Total assets  Current liabilities Noncurrent liabilities Total liabilities  Net investment in capital assets Restricted	2013 \$ 41,428,587 26,217,379 354,952,617 422,598,583 17,979,626 102,317,118 120,296,744 270,186,065 11,225,943	2012 \$ 37,060,817 35,251,132 348,725,268 421,037,217 18,178,378 108,395,149 126,573,527 255,114,864 19,662,029	Dollars  \$ 4,367,770  (9,033,753) 6,227,349 1,561,366  (198,752) (6,078,031) (6,276,783)  15,071,201 (8,436,086)	Percent  11.8  (25.6) 1.8 0.4  (1.1) (5.6) (5.0)  5.9 (42.9)

At December 31, 2014, the largest portion of the Authority's net position, 90.1%, consists of the Authority's net investment in capital assets, as compared to 89.4% and 86.6% at December 31, 2013 and 2012, respectively. This amount is presented net of any outstanding debt which was used to acquire such capital assets. The second largest portion of net position, 6.3%, at December 31, 2014, as compared to 6.9% and 6.7%, at December 31, 2013, and 2012, respectively consists of unrestricted net position. These assets are not limited in any way with regards to how and what they may be used for. The remainder of net position, 3.6%, 3.7% and 6.7% at December 31, 2014, 2013 and 2012, respectively, is restricted for various purposes.



The Authority's liabilities totaled \$114,534,444, \$120,296,744, and \$126,573,527, at December 31, 2014, 2013 and 2012, respectively. The largest component of liabilities in each year is outstanding water revenue bonds.

The Authority had current ratios of 2.41, 2.30, and 2.04, at December 31, 2014, 2013 and 2012, respectively. Such a ratio implies that the Authority has sufficient assets on hand to cover its liabilities that will come due in the ensuing year.

A comparison of current assets as compared to current liabilities of the Authority at December 31, 2014, 2013, and 2012 follows:

Table 2—Comparison of Current Assets and Current Liabilities

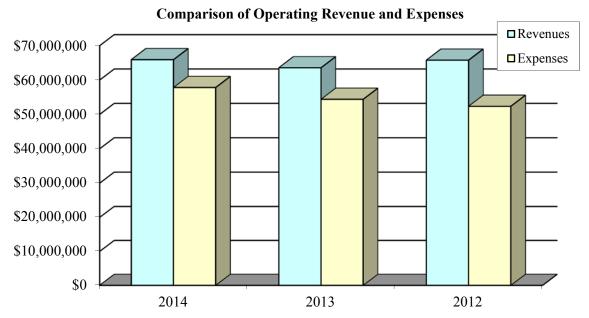
	December 31,					
	2014	2013	2012			
Current assets	\$ 44,186,699	\$ 41,428,587	\$ 37,060,817			
Current liabilities	18,367,368	17,979,626	18,178,378			
Ratio of current assets to						
current liabilities	2.41	2.30	2.04			

Table 3 shows the changes in net position for the years ended December 31, 2014, 2013, and 2012:

**Table 3—Changes in Net Position** 

g	Year Ended December 31,		
	2014	2013	
Operating revenue	\$ 65,908,808	\$ 63,555,781	
Operating expenses:			
Operation and administration	28,355,340	26,960,359	
Maintenance	14,343,462	12,496,844	
Depreciation	12,355,427	12,153,619	
Other postemployment benefits	2,757,755	2,772,005	
Total operating expenses	57,811,984	54,382,827	
Operating income	8,096,824	9,172,954	
Nonoperating revenues (expenses):			
Interest income	356,668	402,767	
Interest capitalization during construction	55,722	215,181	
Interest expense	(2,966,823)	(3,345,294)	
Total nonoperating revenues (expenses)	(2,554,433)	(2,727,346)	
Net income before contributions in aid of construction	5,542,391	6,445,608	
Contributions in aid of construction	1,464,688	1,392,541	
Change in net position	7,007,079	7,838,149	
Total net position—beginning	302,301,839	294,463,690	
Total net position—ending	\$ 309,308,918	\$ 302,301,839	
	2013	2012	
0			
Operating revenue	\$ 63,555,781	\$ 65,763,547	
Operating expenses: Operation and administration	26,960,359	21,831,010	
Maintenance	12,496,844	15,681,903	
Depreciation	12,153,619	12,174,628	
Other postemployment benefits	2,772,005	2,660,748	
Total operating expenses	54,382,827	52,348,289	
Operating income	9,172,954	13,415,258	
Nonoperating revenues (expenses): Interest income	402,767	414,187	
Interest capitalization during construction	215,181	76,541	
Interest expense	(3,345,294)	(3,485,877)	
Total nonoperating revenues (expenses)	(2,727,346)	(2,995,149)	
Net income before contributions in aid of construction			
and special item	6,445,608	10,420,109	
Contributions in aid of construction	1,392,541	1,884,809	
Special item resulting from change in estimated	, ,	, ,	
useful lives of capital assets	-	(3,494,544)	
Change in net position	7,838,149	8,810,374	
Total net position—beginning	294,463,690	285,653,316	
Total net position—ending	\$ 302,301,839	\$ 294,463,690	
10.001 not position onding	Ψ J J Z J J J J J J J J J J J J J J J J	Ψ <b>=</b> 1, 103,070	

The following chart depicts a 3.7% increase in operating revenue from \$63,555,781 in 2013 to \$65,908,808 in 2014, compared to a 3.4% decrease in operating revenue from \$65,763,547 in 2012 to \$63,555,781 in 2013. Operating expenses increased 6.3% from \$54,382,827 in 2013 to \$57,811,984 in 2014, compared to a 3.8% increase from \$52,348,289 in 2012 to \$54,382,827 in 2013.



A summary of operating revenue for the years ended December 31, 2014, 2013 and 2012 is presented below in Table 4:

**Table 4—Summary of Operating Revenue** 

	Year Ended December 31,			Increase/(Decrease)			
		2014		2013		Dollars	Percent
Water sales:							
Residential	\$	35,954,051	\$	35,784,899	\$	169,152	0.5
Commercial		7,450,855		7,245,844		205,011	2.8
Industrial		1,689,835		1,585,025		104,810	6.6
Public authorities		2,275,352		2,147,079		128,273	6.0
Fire protection		4,266,755		4,145,727		121,028	2.9
Sales to other utilities		3,686,340		4,275,543		(589,203)	(13.8)
Infrastructure investment charge		7,992,100		5,885,407		2,106,693	35.8
Other water sales		2,011,698		1,883,493		128,205	6.8
Total water sales		65,326,986		62,953,017		2,373,969	3.8
Other operating revenue:							
Rents from water towers		531,608		524,616		6,992	1.3
Miscellaneous		50,214		78,148		(27,934)	(35.7)
Operating revenue	\$	65,908,808	\$	63,555,781	\$	2,353,027	3.7

Table 4—Summary of Operating Revenue (cont'd)

	Year Ended December 31,			In	Increase/(Decrease)		
		2013		2012	I	Oollars	Percent
Water sales:							
Residential	\$	35,784,899	\$	38,069,148	\$ (2	,284,249)	(6.0)
Commercial		7,245,844		7,482,928		(237,084)	(3.2)
Industrial		1,585,025		1,651,835		(66,810)	(4.0)
Public authorities		2,147,079		2,255,872		(108,793)	(4.8)
Fire protection		4,145,727		4,015,933		129,794	3.2
Sales to other utilities		4,275,543		5,206,479		(930,936)	(17.9)
Infrastructure investment charge		5,885,407		3,841,349	2	,044,058	53.2
Other water sales		1,883,493		2,482,331		(598,838)	(24.1)
Total water sales		62,953,017		65,005,875	(2	,052,858)	(3.2)
Other operating revenue:							
Rents from water towers		524,616		538,936		(14,320)	(2.7)
Miscellaneous		78,148		218,736		(140,588)	(64.3)
Operating revenue	\$	63,555,781	\$	65,763,547	\$ (2	,207,766)	(3.4)

Water sales represent the vast majority of revenue for the Authority, 99.1% for the years ended December 31, 2014 and December 31, 2013, and 98.8% for the year ended December 31, 2012.

Following are some of the issues and events affecting revenue in 2014:

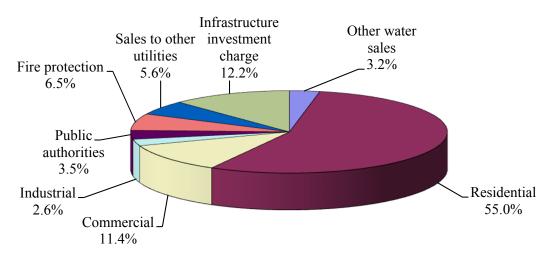
- The Infrastructure Investment Charge increased \$2,106,693 in 2014. On January 1, 2014, the 2013 rate of \$9.00 per billing quarterly or \$3.00 per billing monthly was increased to \$12 and \$4 per billing respectively. The conversion of the Village of Williamsville from bulk service to direct service also contributed to the increase. Approximately 1,800 additional monthly and quarterly customers are now paying the infrastructure investment charge compared to one monthly charge paid previously by the Village of Williamsville.
- Metered rates rose 1.35% (or \$.04) per thousand gallons on January 1, 2014 giving rise to small increases in revenue in all metered water categories except bulk sale revenue. Bulk sale revenue decreased 13.8% due to the conversion of the Village of Williamsville from bulk sales to direct service in June of 2014 and the conversion of the Town of Evans from bulk sale to lease managed in April of 2013. Billed consumption decreased 2.0% offsetting most of the increase in metered revenue.
- A sharp increase in late charges of \$236,335, 30.8%, from \$765,636 in 2013 to \$1,002,029 in 2014 contributed to the rise in revenue as well. Although the late charge rate remained the same, the Authority collected 19,809 more late charges in 2014 than in 2013. As a result of the increased water and infrastructure investment charges, they were, also, 11% higher on average.
- Miscellaneous non-operating revenue decreased \$28,463 due to fewer scrap sales in 2014. The enactment of a new Federal Public Law 111-380: Reduction of Lead in Drinking Water Act which regulates the amount of lead that is permissible when used with respect to the wetted surfaces of pipes, pipe fittings, plumbing fittings and fixtures resulted in scrapping non-compliant parts and materials during 2013.

Comparatively, these issues and events impacted revenue in 2013:

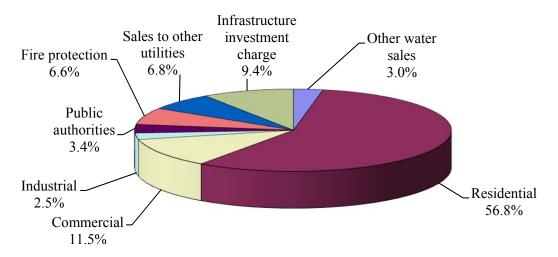
- ➤ In January of 2013, the infrastructure investment charge was raised from \$6.00 per quarter or \$2.00 per month based on the length of the billing cycle to \$9.00 quarterly or \$3.00 per month. An additional \$2,044,058 in revenue was generated from the increase in the infrastructure investment charge.
- ➤ Billed consumption decreased 7.7% in 2013 across all account types resulting in lower revenues, including a 46%, or \$664,819 decrease in summer surcharges. Annual rainfall increased 34.8% in 2013 as compared to 2012 resulting in lower water consumption. Extremely low rainfall amounts in June and July in 2012 resulted in unusually high water consumption.
- Rents from water towers decreased \$14,320 in 2013 due to a lease cancellation in November of 2012 which resulted from carrier consolidations.
- Miscellaneous non-operating revenue decreased \$140,590 due to a \$114,137 return of collateral from The Hartford Insurance Company in 2012, which was not repeated in 2013. This decrease was partially offset by the sale of scrap metal.

As presented in the illustration below, residential water sales represent the largest portion of water sales for the Authority, which was 55.0%, 56.8%, and 58.6% of total water sales for the years ended December 31, 2014, 2013 and 2012, respectively. For the year ended December 31, 2014, the second largest water sales revenue for the Authority is Infrastructure Investment Charge, which was 12.2% of total water sales for the year. For the years ended December 31, 2013 and 2012, the second largest water sales revenue component for the Authority is commercial water sales, which was 11.5% in each of those years.

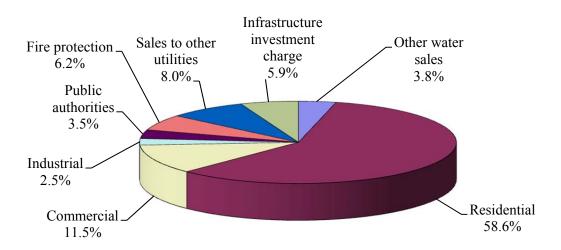
### 2014 Water Sales Revenue



2013 Water Sales Revenue



2012 Water Sales Revenue



As illustrated below, operation and administration expenses are the largest expense and account for 46.7%, 46.7%, and 39.0%, of the Authority's expenses for the years ended December 31, 2014, 2013 and 2012, respectively. The second largest expense for the Authority for the years ended December 31, 2014, 2013 and 2012 was maintenance, which was 23.6%, 21.6% and 28.1%, respectively.

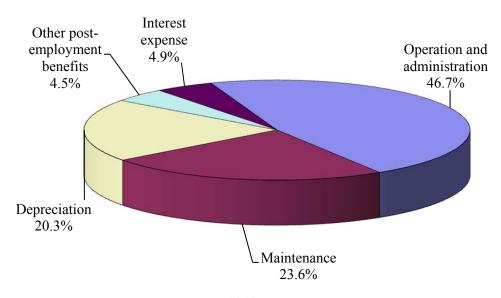
**Table 5—Summary of Expenses** 

	Year Ended I	December 31,	Increase/(Decrease)		
	2014	2013	Dollars	Percent	
Operation and administration	\$ 28,355,340	\$ 26,960,359	\$ 1,394,981	5.2	
Maintenance	14,343,462	12,496,844	1,846,618	14.8	
Depreciation	12,355,427	12,153,619	201,808	1.7	
Interest expense	2,966,823	3,345,294	(378,471)	(11.3)	
Other postemployment benefits	2,757,755	2,772,005	(14,250)	(0.5)	
Total	\$ 60,778,807	\$ 57,728,121	\$ 3,050,686	5.3	

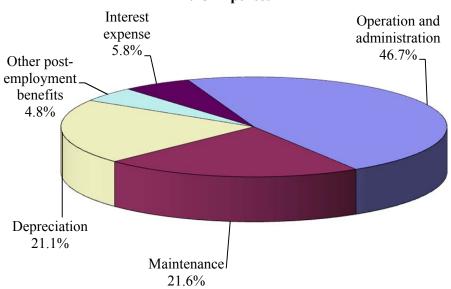
Table 5—Summary of Expenses (cont'd)

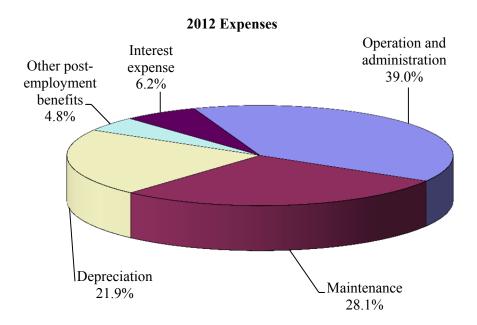
	Year Ended I	December 31,	Increase/(Decrease)		
	2013	2012	Dollars	Percent	
Operation and administration	\$ 26,960,359	\$ 21,831,010	\$ 5,129,349	23.5	
Maintenance	12,496,844	15,681,903	(3,185,059)	(20.3)	
Depreciation	12,153,619	12,174,628	(21,009)	(0.2)	
Interest expense	3,345,294	3,485,877	(140,583)	(4.0)	
Other postemployment benefits	2,772,005	2,660,748	111,257	4.2	
Total	\$ 57,728,121	\$ 55,834,166	\$ 1,893,955	3.4	

2014 Expenses



# 2013 Expenses





Following are some of the issues and events affecting expenses in 2014:

- > Operation and administration expenses increased 5.2%, or \$1,394,981.
  - ✓ Retiree health insurance expense increased \$509,156, or 38.3% as a result of increases in both medical and prescription drug claims.
  - ✓ Power purchased increased \$637,146, or 15.8%., due to a 6% increase in usage during 2014 and a 12.8% increase in the average cost per kilowatt hour.
- Maintenance expenses increased 14.8%, or \$1,846,618.
  - ✓ Payments to contractors for emergency main repairs increased \$595,007 or 57.9%. Watermain leaks in January and February of 2014 increased 19.4% over the same two months in the previous year, creating a need for additional service from outside contractors. In addition to the increase of \$325,733 paid to the Authority's current emergency services contractor, additional payments of \$276,903 were made to two other emergency repair contractors during January and February of 2014.
  - ✓ Payments to restoration contractors increased \$648,303 or 34.3%, due to an increase in the number of sites restored and unit cost increases under new restoration contracts effective March 31, 2014.
  - ✓ The cost of renting traffic control equipment rose 104.7% in 2014. In the last quarter of 2013 the Authority's provider for traffic control discontinued their emergency response service. A new vendor was identified and a contract was negotiated. The number of sites billed increased 13.8% and the average cost per site increased 79.7% in 2014.

➤ Interest expense decreased \$378,471 mainly due to 2014 bond maturities and a decrease in interest rates on the 2003F Bonds as a result of the August 2013 Refunding.

Comparatively, the following issues and events impacted expenses in 2013:

- > Operation and administration expenses increased 23.5%, or \$5,129,349.
  - ✓ The Authority began reporting total retiree health care benefits of \$1,329,330 as operating and administrative expenses in 2013. Previously, these costs were distributed with other fringe benefit costs across all expense categories.
  - ✓ Capitalized operating and administrative expenses decreased resulting in a \$1,783,447 increase in reported expenses in 2013. A change in the capitalization methodology resulted in a decrease in the application percentage from 28.4% to 12.6% in 2013.
  - ✓ Despite a 4.4% decline in kilowatt hours used, commodity costs for power increased \$757,689 due to an increase of \$.015 in the average cost per kilowatt hour in 2013. This increase was somewhat offset by lower power transmission and distribution costs of \$165,408.
  - ✓ Renewal and replacement costs increased \$761,817 in operations units due to spending on the pending relocation of the water quality lab, repair and replacement of pumps, and permanent stand-by power at lease-managed pump stations.
- Maintenance expenses decreased 20.3%, or \$3,185,059 due to a decrease of \$3,539,232 in renewals and replacements. A tank repainting project was completed in 2012, and no tank painting was undertaken in 2013.

#### **Table 6—Summary of Cash Flow Activities**

	Year Ended I	December 31,	Increase/(Decrease)
	2014	2013	Dollars
Cash flows provided by (used for):			
Operating activities	\$ 21,547,274	\$ 23,318,586	\$ (1,771,312)
Capital and related financing activities	(22,108,338)	(29,087,842)	6,979,504
Investing activities	(30,912)	(2,658,644)	2,627,732
Net decrease in cash and cash equivalents	(591,976)	(8,427,900)	7,835,924
Cash and cash equivalents—beginning	38,664,453	47,092,353	(8,427,900)
Cash and cash equivalents—ending	\$ 38,072,477	\$ 38,664,453	\$ (591,976)

Table 6—Summary of Cash Flow Activities (cont'd)

	Year Ended I	December 31,	Increase/(Decrease)
	2013	2012	Dollars
Cash flows provided by (used for):			
Operating activities	\$ 23,318,586	\$ 27,680,692	\$(4,362,106)
Capital and related financing activities	(29,087,842)	(12,873,006)	(16,214,836)
Investing activities	(2,658,644)	53,529	(2,712,173)
Net decrease in cash and cash equivalents	(8,427,900)	14,861,215	(23,289,115)
Cash and cash equivalents—beginning	47,092,353	32,231,138	14,861,215
Cash and cash equivalents—ending	\$ 38,664,453	\$ 47,092,353	\$(8,427,900)

At December 31, 2014, 2013, and 2012, cash and cash equivalents were restricted for various purposes as presented below:

**Table 7—Summary of Cash and Cash Equivalents** 

	Year	Ended December	er 31,
	2014	2013	2012
Unrestricted	\$ 24,227,980	\$ 23,099,589	\$ 19,198,960
Restricted	13,844,497	15,564,864	27,893,393
Total	\$ 38,072,477	\$ 38,664,453	\$ 47,092,353

Total cash and cash equivalents decreased \$591,976 from \$38,664,453 in 2013 to \$38,072,477 in 2014.

Total cash and cash equivalents decreased \$8,427,900 from \$47,092,353 in 2012 to \$38,664,453 in 2013 due, in part, to the use of unspent bond proceeds of \$7,711,464 in 2013.

#### **Capital Assets**

The Authority's investment in capital assets as of December 31, 2014 amounted to \$354,995,016 (net of accumulated depreciation) as compared to \$354,952,617 as of December 31, 2013 and \$348,725,269 as of December 31, 2012. This investment includes land, buildings and structures, mains and hydrants, equipment, construction in progress and other (service installations, leasehold improvements, etc.). The Authority's greatest investment in capital assets is in buildings and structures and mains and hydrants.

Presented in Table 7 is a comparative summary of capital assets. Additional information on the Authority's capital assets can be found in Note 4 of the financial statements.

Table 8—Summary of Capital Assets (Net of Accumulated Depreciation)

		Decem	ber í	31,	Inc	crease/(De	ecrease)
		2014		2013	D	ollars	Percent
Capital assets not being depreciated:							
Land	\$	2,231,137	\$	2,231,137	\$	-	-
Construction work in progress		5,795,468		3,327,930	2,4	167,538	74.1
Total capital assets, not being depreciated		8,026,605		5,559,067	2,4	167,538	44.4
Capital assets, net of accumulated depreciation:							
Buildings and structures	2	260,667,136	2	58,052,423	2,6	514,713	1.0
Mains and hydrants	2	214,871,473	2	12,089,378	2,7	782,095	1.3
Equipment		54,333,355		53,831,889	4	501,466	0.9
Other		54,807,942		53,738,138	1,0	069,804	2.0
Total capital assets, being depreciated	5	84,679,906	5	77,711,828	6,9	968,078	1.2
Less accumulated depreciation	2	237,711,495	2	28,318,278	9,3	393,217	4.1
Total capital assets, being depreciated, net	3	346,968,411	3	49,393,550	(2,4)	125,139)	(0.7)
Total capital assets	\$ 3	354,995,016	\$ 3	54,952,617	\$	42,399	0.0
		Decem	ber	31,	In	crease/(De	ecrease)
		2013		2012	_ [	Oollars	Percent
Capital assets not being depreciated:							
Land	\$	2,231,137	\$	2,218,274	\$	12,863	0.6
Construction work in progress		3,327,930		5,109,041	(1,	781,111)	(34.9)
Total capital assets, not being depreciated		5,559,067		7,327,315	(1,	768,248)	(24.1)
Capital assets, net of accumulated depreciation:							
Buildings and structures	2	258,052,423	2	45,245,334	12,	807,089	5.2
Mains and hydrants	2	212,089,378	2	208,362,617	3,	726,761	1.8
Equipment		53,831,889		52,786,871	1,	045,018	2.0
Other	_	53,738,138		52,211,342	_1,	526,796	2.9
Total capital assets, being depreciated	4	577,711,828	5	558,606,164	19,	105,664	3.4
Less accumulated depreciation		228,318,278	2	217,208,210	11,	110,068	5.1
Total capital assets, being depreciated, net		349,393,550	3	41,397,954	7,	995,596	2.3
Total capital assets		354,952,617	\$ 3				

#### **Debt Administration**

At December 31, 2014 the Authority had \$76,279,316 in water revenue bond principal outstanding, net of deferred amounts for bond premiums, as compared to \$84,766,552 and \$93,610,404 at December 31, 2013 and 2012. Water revenue bonds outstanding, net of deferred amounts from bond premiums, decreased \$8,487,236 during the year ended December 31, 2014, as a result of principal payments shown on the following page.

Table 9—Summary of Bond Payments and Premiums

_	,	Year Ended D	ecen	nber 31,
		2014		2013
Series 1998D	\$	960,000	\$	925,000
Series 2003F		690,000		1,361,616
Series 2007		770,000		740,000
Series 2008		4,615,000		4,395,000
Series 2012		1,150,000		1,120,000
Total water revenue bond payments		8,185,000		8,541,616
Amortization of bond premiums		302,236		302,236
Total water revenue bond payments and bond premiums	\$	8,487,236	\$	8,843,852

The Authority's issuance of Series 1998D and Series 2003F were through the New York State Environmental Facilities Corporation (EFC) and are rated based on the EFC's rating.

The Authority's bond ratings have remained stable since receiving an upgrade in 2008 from all three rating agencies. Moody's assigned the 2008 bonds and parity debt a long-term underlying rating of Aa3. Standard & Poor's assigned the 2008 bonds and parity debt a long-term underlying rating of AA+. Fitch Ratings assigned the 2008 bonds and parity debt a long-term underlying rating of AA.

For additional information on long-term debt activity, see Note 5 to the basic financial statements.

#### **Economic Factors**

The local economic outlook for Western New York has begun to stabilize, as has the state and national economy. Water consumption decreased 2.0% in 2014 continuing its downward trend. Water consumption in 2013 was down 7.8% from 2012 and was 2.5% lower than 2011. Due to individual conservation efforts and changes in Federal and State laws and regulations which require appliances to use less water, significant increases in water sales other than those caused by extreme weather conditions are not expected.

As noted earlier, the Authority's largest sources of operating revenues are water sales to customers. These revenues result from rates charged based on water usage by the individual customer. Rates can be adjusted accordingly in order to help meet the expenses of the Authority. Tariff rates are shown on the following page.

**Table 10—Tariff Rates** 

Λ.	Neters read	and hilled	quarterly (To	Nearest 1	.000 Gallons)
10	reters read	ana billea	dualienv ( ) (	) mealest i	JUUU CIAHOHS)

	2	2014	2	2013	2	2012	_
First 300,000 gallons per quarter	\$	3.00	\$	2.96	\$	2.96	per 1,000 gallons
Next 1,950,000		2.67		2.63		2.63	per 1,000 gallons
Next 5,250,000		2.45		2.41		2.41	per 1,000 gallons
Over 7,500,000		2.16		2.12		2.12	per 1,000 gallons

# Meters read and billed monthly (To Nearest 1,000 Gallons)

_	2	014	2	013	2	012	
First 100,000 gallons per month	\$	3.00	\$	2.96	\$	2.96	per 1,000 gallons
Next 650,000		2.67		2.63		2.63	per 1,000 gallons
Next 1,750,000		2.45		2.41		2.41	per 1,000 gallons
Over 2,500,000		2.16		2.12		2.12	per 1,000 gallons

# Annual hydrant charges

	2014	2013	2012	
Lease managed districts	\$160.80	\$160.80	\$160.80	per hydrant
Direct service areas	229.08	229.08	229.08	per hydrant

		Quarterly				Monthly	
Size of		Minimum		Allowance		Minimum	
Meter		Charge (\$)		per Quarter		Charge (\$)	
(inches)	2014	2013	2012	(gallons)	2014	2013	2012
5/8	\$ 27.00	\$ 26.64	\$ 26.64	9,000	\$ 9.00	\$ 8.88	\$ 8.88
3/4	36.00	35.52	35.52	12,000	12.00	11.84	11.84
1	63.00	62.16	62.16	21,000	21.00	20.72	20.72
1 1/4	81.00	79.92	79.92	27,000	27.00	26.64	26.64
1 1/2	117.00	115.44	115.44	39,000	39.00	38.48	38.48
2	189.00	186.48	186.48	63,000	63.00	62.16	62.16
3	360.00	355.20	355.20	120,000	120.00	118.40	118.40
4	594.00	586.08	586.08	198,000	198.00	195.36	195.36
6	1,140.30	1,124.70	1,124.70	390,000	380.10	374.90	374.90
8	1,781.10	1,755.90	1,755.90	630,000	593.70	585.30	585.30
10	2,502.00	2,466.00	2,466.00	900,000	834.00	822.00	822.00
12	3,383.10	3,333.90	3,333.90	1,230,000	1,127.70	1,111.30	1,111.30
20	7,503.00	7,390.20	7,390.20	2,820,000	2,501.00	2,463.40	2,463.40
24	10,002.00	9,848.40	9,848.40	3,840,000	3,334.00	3,282.80	3,282.80

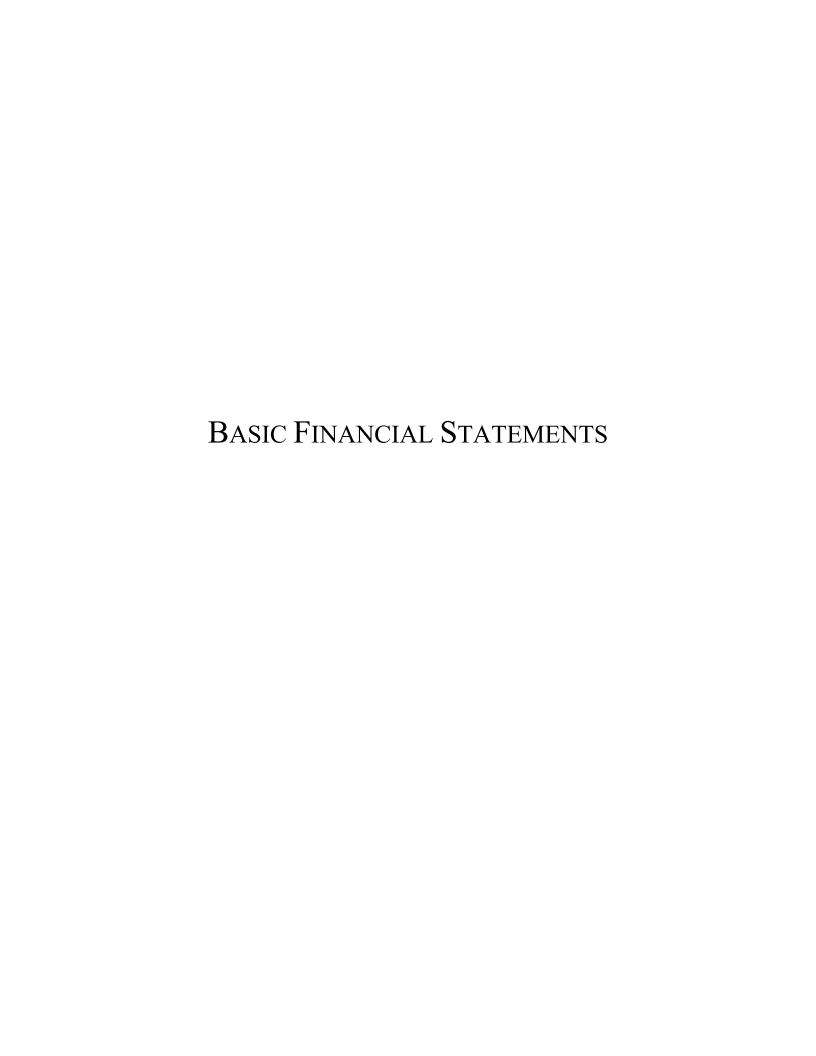
The current generation of senior water utility managers is the first to be faced with the circumstances of needing to renew infrastructure which is nearing the end of its useful life and in many cases is in excess of 100 years old. Additionally, a nearly four decade effort to promote conservation and water appliance efficiency is showing results with decreased water consumption per customer. At present, over 30% of the bills sent to Authority customers are for the monthly or quarterly minimum. Given the reality of rising repair costs, infrastructure replacement and decreasing consumption, the Authority adopted an infrastructure investment charge with the 2011 budget. The infrastructure investment charge was implemented to maintain the Authority's aggressive investment program in very costly system-wide infrastructure, and to allow for a more equitable distribution among customer classifications of fixed costs to provide a dependable, high quality water supply and fire protection services to all customers. In 2014, the infrastructure investment charge was 12.2% of total water sales as compared to 9.4% and 5.9% in 2013 and 2012, respectively.

In addition to the implementation and maintenance of the infrastructure investment charge, the Authority increased metered water rates 1.35% in 2014 and 1.67% for 2015, in an effort to keep pace with increasing operating and maintenance expenses.

Over the past fifteen years the Authority has also been engaged in a series of water system consolidations whereby independent municipal water system operators have transferred ownership of their systems to the Authority. The pace of these consolidations has increased in the past three years and is in keeping with the original intention for the creation of the Authority. The continuation of this trend will have the effect of shifting costs from smaller systems and rate bases to the Authority. However, due to economies of scale enjoyed by the Authority, the overall community-wide costs should be lower in a coordinated, unified system compared to those of a patchwork network of small systems.

#### **Requests for Information**

This financial report is designed to provide a general overview of the Authority's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Robert J. Lichtenthal, Jr., Deputy Director, Erie County Water Authority, 295 Main Street, Rm. 350, Buffalo, New York 14203-2494.





## Statements of Net Position December 31, 2014 and 2013

	2014	2013
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 24,227,980	\$ 23,099,589
Restricted cash and cash equivalents	1,762,991	1,559,626
Restricted investments	1,390,783	1,376,780
Customer accounts receivable, (net of		
allowance for doubtful accounts)	5,374,841	4,403,760
Materials and supplies	2,119,398	2,009,023
Accrued revenue	6,882,749	6,525,411
Prepaid expenses and other assets	2,427,957	2,454,398
Total current assets	44,186,699	41,428,587
Noncurrent assets:		
Investments	549,983	549,983
Restricted cash and cash equivalents	12,081,506	14,005,238
Restricted investments	12,030,158	11,662,158
Capital assets not being depreciated	8,026,605	5,559,067
Capital assets, net of accumulated depreciation	346,968,411	349,393,550
Total noncurrent assets	379,656,663	381,169,996
Total assets	423,843,362	422,598,583
LIABILITIES		
Current liabilities:		
Accounts payable	5,108,005	4,298,660
Advances for construction	398,161	311,835
Construction retention	755,812	579,759
Accrued interest on water revenue bonds	395,192	434,436
Accrued liabilities	1,352,770	2,463,423
Compensated absences	1,530,192	1,404,277
Water revenue bonds - current portion	8,827,236	8,487,236
Total current liabilities	18,367,368	17,979,626
Noncurrent liabilities:		
Compensated absences	2,693,672	2,774,233
Other postemployment benefits	26,021,324	23,263,569
Water revenue bonds - long term	67,452,080	76,279,316
Total noncurrent liabilities	96,167,076	102,317,118
Total liabilities	114,534,444	120,296,744
NET POSITION		
Net investment in capital assets	278,715,700	270,186,065
Restricted:	,,. 30	-,,
Debt service reserve account	8,903,180	8,903,356
Debt service account	2,331,766	2,322,587
	19,358,272	20,889,831
Unrestricted	19,330,272	20,009,031

## Statements of Revenue, Expenses, and Changes in Net Position Years Ended December 31, 2014 and 2013

	2014	 2013
Operating revenues	\$ 65,908,808	\$ 63,555,781
Operating expenses:		
Operation and administration	28,355,340	26,960,359
Maintenance	14,343,462	12,496,844
Depreciation	12,355,427	12,153,619
Other postemployment benefits	 2,757,755	 2,772,005
Total operating expenses	 57,811,984	 54,382,827
Operating income	 8,096,824	 9,172,954
Nonoperating revenues (expenses):		
Interest income	356,668	402,767
Interest capitalization during construction	55,722	215,181
Interest expense	 (2,966,823)	(3,345,294)
Total nonoperating revenues (expenses)	 (2,554,433)	 (2,727,346)
Net income before contributions in aid of construction	5,542,391	6,445,608
Contribution in aid of construction	 1,464,688	 1,392,541
Change in net position	7,007,079	7,838,149
Net position—beginning	 302,301,839	294,463,690
Net position—ending	\$ 309,308,918	\$ 302,301,839

The notes to the financial statements are an integral part of these statements.

#### Statements of Cash Flows Years Ended December 31, 2014 and 2013

	2014	2013
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from customers	\$ 64,684,338	\$ 63,013,873
Payments to contractors	(18,584,783)	(17,461,137)
Payments to employees including fringe benefits	(24,552,281)	(22,234,150)
Net cash provided by operating activities	21,547,274	23,318,586
CASH FLOWS FROM CAPITAL AND		
RELATED FINANCING ACTIVITIES		
Acquistion and construction of capital assets, net	(12,221,773)	(18,478,474)
Bond repayments	(8,185,000)	(8,541,616)
Interest paid on revenue bonds, net of amount capitalized	(3,252,579)	(3,498,710)
Advances for construction	86,326	38,417
Contribution in aid of construction	1,464,688	1,392,541
Net cash used for capital and related financing activities	(22,108,338)	(29,087,842)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of investment securities	(13,174,030)	(5,123,685)
Proceeds from sale or maturity of investments	12,792,025	2,043,436
Interest received	351,093	421,605
Net cash used for investing activities	(30,912)	(2,658,644)
Net decrease in cash	(591,976)	(8,427,900)
Cash and cash equivalents—beginning		
(including amounts restricted for future construction, debt		
service reserve, and debt service, reserve for compensated		
absences, and customer deposits)	38,664,453	47,092,353
Cash and cash equivalents—ending		
(including amounts restricted for future construction, debt		
service reserve, debt service, and customer deposits)	\$ 38,072,477	\$ 38,664,453
		(continued)

#### Statements of Cash Flows Years Ended December 31, 2014 and 2013

(concluded)

	2014	2013
Reconciliation of operating income to net cash		
provided by operating activities:		
Operating income:	\$ 8,096,824	\$ 9,172,954
Adjustments to reconcile operating income		
to net cash provided by operating activities:		
Depreciation expense	12,355,427	12,153,619
Other postemployment benefits expense	2,757,755	2,772,005
(Increase) decrease in accounts receivable	(971,081)	191,467
(Increase) decrease in material and supplies	(110,375)	150,230
(Increase) in other assets	(325,322)	(1,042,207)
Increase (decrease) in accounts payable	809,345	(512,152)
(Decrease) increase in other accrued liabilities	(1,110,653)	249,134
Increase in compensated absences	45,354	183,536
Total adjustments	13,450,450	14,145,632
Net cash provided by operating activities	\$ 21,547,274	\$ 23,318,586



## Notes to the Financial Statements Years Ended December 31, 2014 and 2013

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Reporting entity**—The Erie County Water Authority (the "Authority") is a public benefit corporation created in 1949 by the State of New York. The accounts of the Authority are maintained generally in accordance with the Uniform System of Accounts prescribed by the New York State Public Service Commission ("PSC"), although the Authority is not subject to PSC rules and regulations. The rates established by the Authority do not require PSC approval.

The Authority operates its business activities on a direct service basis where the Authority owns the assets and is responsible for their operation, maintenance, improvement and replacement; on a leased managed service basis where the Authority is responsible for the operation and maintenance of the assets while the lessor is responsible for the improvement and replacement of assets; and on a bulk sales basis where the Authority contracts with the customer to provide water while the customer owns the assets and is responsible for their operation, maintenance, improvement and replacement as well as billings and customer collections.

**Basis of accounting**—The financial statements of the Authority have been prepared in conformity with generally accepted accounting principles ("GAAP") as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The activities of the Authority are accounted for similar to those often found in the private sector using the flow of economic resources measurement focus and the accrual basis of accounting. All assets, deferred outflows, liabilities, deferred inflows, net position, revenues and expenses are accounted for through a single enterprise fund with revenues recorded when earned and expenses recorded at the time liabilities are incurred.

Revenues from providing water services are reported as operating revenues. Operating revenues are recorded as water service is supplied. Water supplied, but not billed, as of the calendar year end is estimated based upon historical usage and has been accounted for as accrued revenue.

Transactions which are capital, financing or investing related are reported as nonoperating revenues. All expenses related to operating the system are reported as operating expenses. Interest expense and financing costs are reported as nonoperating expenses.

**Budgets**—The Authority is not required to have a legally adopted budget.

Compensated absences—Authority employees are granted vacation and sick leave in varying amounts. In the event of termination or upon retirement, represented employees are entitled to payment for accrued vacation and sick time limited to amounts defined under their respective collectively bargained agreements. All non-represented employees receive benefits as defined by Authority policy.

**Retirement plan**—The Authority provides retirement benefits for all of its employees through contributions to the New York State and Local Employees' Retirement System. The system provides various plans and options, some of which require employee contributions.

*Cash and cash equivalents*—The Authority considers cash and cash equivalents to be all unrestricted and restricted cash accounts and short-term investments purchased with an original maturity of three months or less.

**Investments**—The Authority considers cash invested for more than three months investments. Investments are carried at market value based on quoted market prices. The cost of investments sold is determined using the specific identification method and then adjusted to market value changes to reflect the combined net change in these elements in the statements of revenue, expenses and changes in net position.

Customer accounts receivable—All receivables are reported at their gross values and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible. The Authority recognizes water revenues in the period in which the service is provided. Billings to customers generally consist of revenues earned from the prior three months for quarterly billed customers and revenues earned from the prior monthly-billed customers.

*Materials and supplies*—Materials and supplies are stated at the lower of cost or market, cost being determined on the basis of moving-average cost.

**Accrued revenue**—This account represents earned water revenues as of the end of the year that have not yet been billed to customers.

**Prepaid expenses and other assets**—These consist primarily of certain payments reflecting costs applicable to future accounting periods and interest earned from securities and investments but not yet received.

Capital assets—Capital assets are defined by the Authority as assets with an initial, individual cost of more than \$10,000 and an estimated useful life in excess of two years. Infrastructure assets with individual costs less than \$10,000 are treated as a class of assets and are capitalized. The cost of additions to capital assets, including purchased property or property contributed in aid of construction, and replacement of property, is capitalized. Cost includes direct material, labor, overhead and an allowance for funds used during construction equivalent to the average cost of borrowed funds advanced for construction purposes. Overhead is added proportionately to the cost of a project on a monthly basis. The cost of retirements of capital assets is charged against accumulated depreciation. Maintenance and repairs are charged to expenses as incurred, and major betterments are capitalized.

Depreciation of capital assets is computed using the composite and straight-line methods based upon annual rates established in accordance with PSC guidelines: buildings and structures, 15 to 76 years; hydrants and mains, 64 to 100 years; equipment, 5 to 43 years; and other, 4 to 50 years. Depreciation expense approximated 2.13% and 2.14% of the original cost of average depreciable property for the years ended December 31, 2014 and 2013 respectively.

**Long-term obligations**—Long term debt is reported as a liability in the statements of net position. Bond premiums and bond discounts are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount.

Advances for construction—Advances for construction primarily represent amounts received from contractors for water system expansions. Upon completion of the expansion, the cost of the construction is transferred to contributions in aid of construction, with any remaining advance being refunded.

Accrued liabilities—Included are provisions for estimated losses and surcharges collected from customers on behalf of various municipalities and unpaid at year end.

Contributions in aid of construction—Contributions in aid of construction represent amounts received from individuals, governmental agencies, and others to reimburse the Authority for construction costs incurred on capital projects or the original cost of certain water plant systems conveyed to the Authority by municipalities and others. Only those water plant systems resulting in increased revenue generation are assigned any value and, therefore, recorded as a contribution in aid of construction.

**Risk management**—The Authority limits its risk exposure to risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters through various insurance policies. Insurance coverage has remained relatively stable from the previous year. Insurance expense for the years ended December 31, 2014 and 2013 totaled \$1,987,700 and \$1,624,215, respectively. There were no settlements that significantly exceeded insurance coverage or reserved amounts for each of the last three years. Any unpaid claims outstanding as of December 31, 2014 and 2013 have been adequately reserved for.

*Use of estimates*—The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and related notes. Actual results could differ from those estimates.

**Reclassification**—Certain amounts relating to the financial statements as of and for the year ended December 31, 2013 have been reclassified in order to be consistent with the current year's presentation.

Adoption of New Accounting Pronouncements—During the year ended December 31, 2014, the Authority implemented GASB Statements No. 67, Financial Reporting for Pension Plans - an amendment of GASB Statement No. 25; No. 69, Government Combinations and Disposals of Government Operations and; No. 70 Accounting and Financial Reporting for Nonexchange Financial Guarantees, which had no impact on the Authority's financial position or results of operations.

Future impacts of accounting pronouncements—The Authority has not completed the process of evaluating the impact that will result from adopting; No. 68, Accounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 27; and No. 71, Pension Transition for Contributions made Subsequent to the Measurement Date, effective for the year ending December 31, 2015 and No. 72, Fair Value Measurement and Application, effective for the year ending December 31, 2016. The Authority is therefore unable to disclose the impact that adopting these Statements will have on its financial position and results of operations when such statements are adopted, if any.

#### 2. CASH, CASH EQUIVALENTS AND INVESTMENTS

**Deposits**—All uninsured bank deposits are fully collateralized.

*Investments*—The Authority's bond resolutions and investment guidelines allow for monies to be invested in the following instruments:

- Obligations of the United States Government;
- Obligations of Federal Agencies which represent full faith and credit of the United States Government;
- Bonds issued by the Federal National Mortgage Association or the Federal Home Loan Mortgage Corporation with remaining maturities not exceeding three years;
- Time deposits and money market accounts;
- Commercial paper which matures not more than 270 days after the date of purchase; and
- Municipal obligations of any state, instrumentality, or local governmental unit of such state.

**Restricted cash, cash equivalents, and investments**—Cash has been deposited into various trust accounts with a fiscal agent to satisfy certain legal covenants, or restricted internally through Board resolution. Further, the amounts are invested in compliance with the Authority's investment guidelines. The following is a brief synopsis of restricted cash:

**Restricted for debt service**—Cash restricted for debt service was established to fulfill the debt service requirements on the outstanding water revenue bonds as they become due and payable.

**Restricted for customer deposits**—Cash restricted for customer deposits was established to keep customer deposits for future work to be performed and deposits taken from customers to secure payment of their water bills segregated from the Authority's operating cash.

**Restricted for employee pension contributions**—During 2014, the Authority began participation in the New York State Voluntary Defined Contribution Program sponsored by the State University of New York (SUNY) Optional Retirement Plan. Eligible employees have a 366 day vesting period during which the employer retains the employee and employer contributions.

**Restricted for future construction**—Cash restricted for future construction was established to maintain a construction account, which has been committed for future capital expenditures.

**Restricted for debt service reserve**—The Authority restricts investments in the debt service reserve account as required by various bond resolutions.

As of December 31, 2014 and 2013, the Authority had the following restricted cash, cash equivalents, and investments:

	Decembe	r 31, 2014	December 31, 2013			
	Amortized Cost	Market Value	Amortized Cost	Market Value		
Restricted for debt service:						
Cash	\$ 788,969	\$ 788,969	\$ 696,798	\$ 696,798		
Cash equivalents - U.S. Treasury bills	151,999	152,014	248,995	249,009		
Investments - U.S. Treasury bills	1,390,835	1,390,783	1,376,719	1,376,780		
	2,331,803	2,331,766	2,322,512	2,322,587		
Restricted for customer deposits:						
Cash	807,230	807,230	613,819	613,819		
Restricted for employee pension contribution:	•	•	-	•		
Cash	14,778	14,778				
Current restricted cash, cash						
equivalents, and investments	\$ 3,153,811	\$ 3,153,774	\$ 2,936,331	\$ 2,936,406		
Restricted for future construction:						
Cash	\$ 12,081,484	\$ 12,081,484	\$ 14,005,040	\$ 14,005,040		
Investment - Certificate of Deposit	3,127,000	3,127,000	2,759,000	2,759,000		
	15,208,484	15,208,484	16,764,040	16,764,040		
Restricted for debt service reserve:						
Cash	22	22	198	198		
Investment - State and Local Government Series						
Treasury bonds	8,903,158	8,903,158	8,903,158	8,903,158		
	8,903,180	8,903,180	8,903,356	8,903,356		
Noncurrent restricted cash, cash						
equivalents, and investments	\$ 24,111,664	\$ 24,111,664	\$ 25,667,396	\$ 25,667,396		
Total restricted cash, cash equivalents						
and investments	\$ 27,265,475	\$ 27,265,438	\$ 28,603,727	\$ 28,603,802		

Custodial credit risk—For deposits, this is the risk that in the event of a bank failure, the Authority's deposits may not be returned. For cash equivalents and investments, this is the risk that in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments that are in the possession of an outside party. By State statute all deposits in excess of FDIC insurance coverage must be collateralized. As of December 31, 2014 and 2013, all uninsured bank deposits were fully collateralized with securities held by the pledging financial institutions' trust departments or agents in the Authority's name and all of the Authority's cash equivalents and investments were registered in the Authority's name.

Interest rate risk—For investments, this is the risk that potential purchasers of debt securities will not agree to pay face value for those securities if interest rates subsequently increase. There is the prospect of a loss should those securities be sold prior to maturity. The Authority uses the specific identification method to identify the maturity for each investment and evaluate risk accordingly.

#### 3. CUSTOMER ACCOUNTS RECEIVABLE

Customer accounts receivable primarily represent amounts due from customers for current and past due water services provided, including penalties, unpaid bill charges, collection fees and shut-off charges.

Customers are billed either on a monthly or quarterly basis depending on the type of customer and the level of water usage. Customers are provided a fifteen day (15) payment period from the billing date to pay their current water charges. A late penalty of 10% is assessed on any unpaid balance 10 days after the due date. An account will receive a collection letter if the account is active, has a receivable balance greater than \$100, has a receivable that is 90 days or greater in arrears and has no current collections activity. The collection letter indicates that the customer could be subject to the discontinuance of their water service and additional delinquent charges.

Following fifteen (15) days from the collection letter date, an unpaid account is sent to a collector who schedules a visit to the customer with an unpaid bill notice. At the visit, the account is "posted," and the customer has three (3) working days to either pay the bill in full, or submit a partial payment (25%-33%) with a signed promissory agreement for the remaining balance. The agreement is normally kept to a term of 90 days, with some exceptions to 180 days. A final bill that remains unpaid in a direct service area is referred to an outside collection agency. The collection agency keeps a predetermined portion of any collected monies. In agreements with lease managed water districts and in some direct service districts, unpaid water bills are referred to municipalities for payment per the terms of the service agreement. The outstanding balances of an unpaid final bill in these areas are not referred to an outside agency, instead they are presented to the proper municipality for payment. Allowances for doubtful accounts at December 31, 2014 and 2013 total \$335,728 and \$307,644, respectively.

#### 4. CAPITAL ASSETS

Capital asset activity for the years ended December 31, 2014 and December 31, 2013 are presented on the following page.

	Balance 1/1/2014	Additions	Retirements & Reclassifications	Balance 12/31/2014
Capital assets not being depreciated:				
Land	\$ 2,231,137	\$ -	\$ -	\$ 2,231,137
Construction work in progress	3,327,930	12,038,938	(9,571,400)	5,795,468
Total non-depreciable capital assets	5,559,067	12,038,938	(9,571,400)	8,026,605
Capital assets being depreciated:				
Buildings and structures	258,052,423	3,880,013	(1,265,300)	260,667,136
Mains and hydrants	212,089,378	2,793,350	(11,255)	214,871,473
Equipment	53,831,889	2,386,880	(1,885,414)	54,333,355
Other	53,738,138	1,359,846	(290,042)	54,807,942
Total depreciable capital assets	577,711,828	10,420,089	(3,452,011)	584,679,906
Less accumulated depreciation:				
Buildings and structures	121,289,868	6,505,102	(1,265,300)	126,529,670
Mains and hydrants	46,358,222	2,130,594	(9,905)	48,478,911
Equipment	30,121,681	2,739,640	(1,396,963)	31,464,358
Other	30,548,507	980,091	(290,042)	31,238,556
Total accumulated depreciation	228,318,278	12,355,427	(2,962,210)	237,711,495
Capital assets being depreciated, net	349,393,550	(1,935,338)	(489,801)	346,968,411
Total capital assets, net	\$ 354,952,617	\$ 10,103,600	\$ (10,061,201)	\$ 354,995,016
	Balance		Retirements &	Balance
	1/1/2013	Additions	Reclassifications	12/31/2013
Capital assets not being depreciated:		11441010110		12/01/2010
Land	\$ 2,218,274	\$ -	\$ 12,863	\$ 2,231,137
Construction work in progress	5,109,041	18,234,376	(20,015,487)	3,327,930
Total non-depreciable capital assets	7,327,315	18,234,376	(20,002,624)	5,559,067
Capital assets being depreciated:				
Buildings and structures	245,245,334	12,963,549	(156,460)	258,052,423
Mains and hydrants	208,362,617	3,778,606	(51,845)	212,089,378
Equipment	52,786,871	2,149,321	(1,104,303)	53,831,889
Other	52,211,342	1,539,659	(12,863)	53,738,138
Total depreciable capital assets	558,606,164	20,431,135	(1,325,471)	577,711,828
Less accumulated depreciation:				
Buildings and structures	115,123,849	6,287,979	(121,960)	121,289,868
Mains and hydrants	44,318,388	2,091,679	(51,845)	46,358,222
Equipment	28,377,682	2,605,051	(861,052)	30,121,681
Other	29,388,291	1,168,910	(8,694)	30,548,507
Total accumulated depreciation	217,208,210	12,153,619	(1,043,551)	228,318,278
Capital assets being depreciated, net	341,397,954	8,277,516	(281,920)	349,393,550
Total capital assets, net	\$ 348,725,269	\$ 26,511,892	\$ (20,284,544)	\$ 354,952,617

#### 5. LONG-TERM DEBT

**Summary of long-term debt**—the following is a summary of the Authority's water revenue bonds at December 31, 2014:

	Final Annual	Year of					Principal
	Installment	Earliest Principal	Interest		Original	(	Outstanding
Series	Payment Due	Payment	Rate		 Issue	1	12/31/2014
Series 1998D	10/15/2019	2000	.845-3.35%	(*)	\$ 16,859,700	\$	5,415,000
Series 2003F	7/15/2023	2004	.79-4.50%	(*)	15,544,443		7,938,384
Series 2007	12/1/2037	2008	4.50-5.00%		35,000,000		30,505,000
Series 2008	12/1/2018	2009	4.00-5.00%		45,770,000		20,885,000
Series 2012	6/1/2022	2013	2.41%		12,500,000		10,230,000
							74,973,384
Less portion due	e within one year	r					(8,525,000)
						\$	66,448,384

<sup>(\*)</sup> Gross rates subject to subsidy from the New York State Environmental Facilities Corporation (EFC)

All outstanding bonds have been issued under the Authority's Fourth Resolution and, therefore, all of the current bondholders have equal claims against the Authority's revenues.

The Current Interest Series 1998D Bonds were issued to the EFC under their aggregate pool financing identified as New York State Environmental Facilities Corporation State Clean Water and Drinking Water Revolving Funds Revenue Bond Series 1998D in 1998. The 1998D bonds in the amount of \$16,859,700, representing the Authority's portion of the financing, were issued to cover the costs of the construction of two new clearwell water tanks and a new pumping station at the Authority's Sturgeon Point plant.

Interest on the 1998D bonds ranges from .845% to 3.355% and is payable semi-annually on April 15 and October 15. Principal is payable on October 15. The final maturity of the bonds is October 15, 2019.

On July 24, 2003 the 2003F Series Bonds were issued to the EFC under their aggregate pool financings identified as New York State Environmental Facilities Corporation State Clean Water and Drinking Water Revolving Funds Revenue Bonds Series 2003F. The 2003F bonds in the amount of \$15,544,443 representing the Authority's portion of this financing were issued to cover the cost of new pump stations along with meters, water mains, a pump station and tank in the City of Tonawanda.

Interest on the 2003F bonds ranges from .79% to 4.50% and is payable semi-annually on January 15 and July 15. Principal is payable on July 15. The final maturity of the bonds is July 15, 2023.

On August 1, 2013 EFC refunded the Series 2003F bonds. New bonds were issued in the same principal denomination. The Authority paid off \$691,616 on the outstanding bond principal. The Authority did not issue new bonds to EFC. The interest rates on the outstanding bonds were significantly reduced. The net present value savings as calculated by EFC is \$1,382,895.

The terms of the EFC borrowings provide for an interest subsidy of approximately one-third of the stated interest rates shown above. The subsidy is generated from a United States Environmental Protection Agency grant to the EFC which the EFC invests and credits the borrower with the earnings on the invested funds as an offset to the interest payable on the bonds.

On September 13, 2007, the 2007 Series Bonds were issued for \$35,194,288, which includes a premium of \$194,288 that is amortized over the life of the bonds. The purpose of these bonds includes the replacement of various water mains and valves in the distribution system, construction of new pump stations, upgrades to the coagulation basins, the replacement of electrical equipment, and installation of standby emergency generators at the Authority's Sturgeon Point and Van de Water Treatment Plants.

Interest on the 2007 Series Bonds ranges from 4.50% to 5.00% and is payable semi-annually on June 1 and December 1. The principal is payable on December 1. The final maturity of the bonds is December 1, 2037.

On June 25, 2008 the Authority issued \$45,770,000 of Water Revenue Refunding Bonds, Series 2008. The Series 2008 Bonds carry an interest rate of 4.0% to 5.0% and mature December 1 of each year through December 1, 2018. The proceeds of the issue, including a \$3,081,304 premium which is amortized over the life of the Series 2008 Bonds, were used to refund the principal of the Series 1993A and Series 1993B Bonds, \$27,500,000 and \$15,000,000, respectively. A portion of the proceeds covered the costs of issuance including a fee in connection with the termination of the swap agreement related to the Series 1993A and Series 1993B Bonds. The remaining proceeds were deposited into the Series 2008 Debt Service Reserve Account. The Series 1993A and Series 1993B Bonds were redeemed on July 25, 2008. The issuance of the Series 2008 refunding bonds reduced the debt service by \$7,481,572 and has a net present value cash flow savings of \$8,393,467.

On June 8, 2012, the Authority issued \$12,500,000 of Bonds under a Bond Direct Purchase Agreement. The bonds were issued under the Authority's Fourth Bond Resolution. The purpose of these bonds is to provide funds for the acquisition and construction of Sturgeon Point clarifier/thickener improvements, pump station improvements, raw water pumps, Van De Water coagulation basins, and the Texas/Lang interconnection with the City of Buffalo.

Interest on the 2012 Series bonds is at 2.41% and is payable semi-annually on June 1 and December 1. The principal is payable annually on June 1. The final maturity of the bonds is June 1, 2022.

Prior to 1993, the Authority completed a plan of restructuring a significant portion of its debt through a series of bond issuances. The net proceeds from these issuances and certain existing funds were deposited with an escrow agent pursuant to refunding agreements, and invested in U.S. Government securities. The maturities of these invested funds and related earnings thereon are expected to provide sufficient cash flow to meet the debt service requirements of the defeased bonds as they mature. These advance refunding transactions effectively released the Authority from its obligation to repay these bonds and constituted in-substance defeasances. The final maturity of the defeased bonds was on December 1, 2014.

*Long-term debt requirements*—Long-term debt requirements are summarized as follows:

Year ending	Bond	Interest on			
December 31,	Principal	В	onded Debt		
2015	\$ 8,525,000	\$	3,120,333		
2016	8,895,000		2,765,639		
2017	9,255,000		2,390,972		
2018	9,660,000		1,995,770		
2019	4,180,000		1,580,901		
2020-2024	13,648,384		6,071,230		
2025-2029	6,640,000		4,398,874		
2030-2034	8,255,000		2,689,525		
2035-2037	 5,915,000	_	600,250		
	74,973,384		25,613,494		
Less portion due within one year	 8,525,000		3,120,333		
	\$ 66,448,384	\$	22,493,161		

*Summary of changes in long-term debt*—the following is a summary of changes in water revenue bonds and other long-term debt for the years ended December 31, 2014 and December 31, 2013:

	Balance	Add	litions and			Balance	$\Gamma$	ue Within
	 1/1/2014	Ap	preciation	]	Reductions	 12/31/2014	(	One Year
Series 1998D	\$ 6,375,000	\$	-	\$	(960,000)	\$ 5,415,000	\$	1,000,000
Series 2003F	8,628,384		-		(690,000)	7,938,384		705,000
Series 2007	31,275,000		-		(770,000)	30,505,000		800,000
Series 2008	25,500,000		-		(4,615,000)	20,885,000		4,845,000
Series 2012	 11,380,000				(1,150,000)	 10,230,000		1,175,000
Bonds payable	83,158,384		-		(8,185,000)	74,973,384		8,525,000
Bond premiums	 1,608,168		_		(302,236)	 1,305,932		302,236
Total bonds payable	\$ 84,766,552	\$		\$	(8,487,236)	\$ 76,279,316	\$	8,827,236
Compensated absences	\$ 4,178,510	\$	298,744	\$	(253,390)	\$ 4,223,864	\$	1,530,192

	Balance		litions and			Balance	ue Within
	 1/1/2013	Ap	preciation	Reductions	1	2/31/2013	One Year
Series 1998D	\$ 7,300,000	\$	-	\$ (925,000)	\$	6,375,000	\$ 960,000
Series 2003F	9,990,000		-	(1,361,616)		8,628,384	690,000
Series 2007	32,015,000		-	(740,000)		31,275,000	770,000
Series 2008	29,895,000		-	(4,395,000)		25,500,000	4,615,000
Series 2012	 12,500,000			(1,120,000)		11,380,000	 1,150,000
Bonds payable	91,700,000		-	(8,541,616)		83,158,384	8,185,000
Bond premiums	 1,910,404			(302,236)		1,608,168	 302,236
Total bonds payable	\$ 93,610,404	\$	_	\$ (8,843,852)	\$	84,766,552	\$ 8,487,236
Compensated absences	\$ 3,994,974	\$	339,888	\$ (156,352)	\$	4,178,510	\$ 1,404,277

#### 6. PENSION PLAN

Plan Description—The Authority participates in the New York State and Local Employees' Retirement System ("State Plan"), which is a cost-sharing, multiple-employer, public employee retirement system. The State Plan provides retirement, disability, and death benefits to members as authorized by the New York State Retirement and Social Security Law (NYSRSSL). Obligations of employers and employees to contribute and benefits to employees are governed by the NYRSSL. As set forth in the NYSRSSL, the Comptroller of the State of New York ("Comptroller") serves as the sole trustee and administrative head of the State Plan. The Comptroller shall adopt and may amend rules and regulations for the administration and transaction of the business of the State Plan and for the custody and control of their funds. The State Plan issues financial reports containing financial statements and required supplementary information. These reports are available to the public and may be obtained by writing to the New York State and Local Retirement Systems – Employees' Retirement System, 110 State Street, Albany, New York 12244 or on the Internet at www.osc.state.ny.us/retire.

Funding Policy—Plan members who joined the State Plan before July 27, 1976 are not required to make contributions. Those joining on or after July 27, 1976 are required to contribute 3% of their annual salary for the first ten years of their membership, or credited service. For members hired after January 1, 2010 and before April 1, 2012, a 3% contribution for the duration of their membership is required.

Under Chapter 18 of the Laws of 2012 of the State of New York, contribution rates for members hired after April 1, 2012 are based on annual wages. Also, subject to some eligibility requirements, effective July 1, 2013, employees with an annual salary of at least \$75,000 per year who are not represented by a collective bargaining unit may opt out of the New York State Employees Retirement System and elect to join the New York State Voluntary Defined Contribution Program sponsored by the State University of New York (SUNY) Optional Retirement Plan. TIAA—CREFF acts as the third party administrator for the plan. The electing member contributes 6% and the employer contributes 8% of the employees annual salary.

Under the authority of the NYSRSSL, the Comptroller shall certify annually the rates expressed as proportions of payroll of members, which shall be used in computing the contributions required to be made by employers to the pension accumulation fund.

The Authority's required contributions and rates over the past three years were:

Year Ended		
December 31,	 Amount	Rate
2014	\$ 2,995,800	10.9% - 27.7%
2013	2,904,953	11.4% - 28.8%
2012	2,563,599	10.0% - 25.4%

Chapter 49 of the Laws of 2003 of the State of New York was enacted which made the following changes to the State Plan: requires minimum contributions by employers of 4.5% of payroll every year, including years in which the investment performance would make a lower contribution possible, and changes the cycle of annual billing such that the contribution for a given fiscal year will be based on the value of the pension fund on the prior April 1<sup>st</sup> (e.g., billings due February 2013 would be based on the pension value as of March 31, 2012).

The Authority has paid 100% of the required contributions each year.

#### 7. LABOR RELATIONS

Certain Authority employees are represented by two bargaining units, American Federation of State, County and Municipal Employees ("AFSCME") and Civil Service Employees Association, Inc. ("CSEA"). The CSEA and the Authority entered into a new nine-year collective bargaining agreement dated October 16, 2012. A new nine-year collective bargaining agreement was ratified by the AFSCME union and adopted by the Board on November 23, 2011. Both contracts are effective from April 1, 2008 through March 31, 2017.

#### 8. POSTEMPLOYMENT BENEFITS

*Plan Description*—The Authority provides retiree health plans through Labor Management Healthcare Fund ("LMHF"). Retirees must meet age and years of service requirements to qualify for health benefits under this multiple-employer defined benefit healthcare plan ("the Plan"). Retiree benefits continue for the lifetime of the retiree and spousal benefits continue for their lifetime unless they remarry. There were 155 and 152 retirees receiving health care benefits at December 31, 2014 and December 31, 2013 respectively.

Funding Policy—Authorization for the Authority to pay a portion, or all, of retiree health insurance premiums was enacted by resolution of the Authority's Board of Commissioners or through union contracts, which are ratified by the Board of Commissioners. Retired employees that met the age and years of service requirements and were enrolled in any healthcare plan prior to June 1, 2004 are not required to make a contribution. Retirees enrolling in the Traditional Blue PPO 812 plan after June 1, 2004 are required to make contributions equal to the difference between the Traditional Blue PPO 812 plan premium and the highest premium of any other plan offered to that retiree.

On November 23, 2011 the Board of Commissioners adopted a resolution accepting a new nine-year collective bargaining agreement with employees represented by the American Federation of State, County and Municipal Employees, AFL-CIO ("AFSCME"). Under the terms of the agreement, represented employees hired after November 23, 2011 who meet the eligibility requirements will pay 15% of the total premium of the Core Plan for the duration of their retirement. Eligibility criteria for all employees represented by AFSCME were increased from 55 to 58 years of age and, for employees hired after January 1, 2006, from 15 to 20 years of service.

The Board of Commissioners adopted an amendment to the Retiree Medical Insurance policy relative to non-represented employees on December 13, 2011. Effective April 1, 2012 retirees not represented by a collective bargaining agreement contribute 15% of the full premium for single, double or family point of service ("POS") contract. Retirees who elect to enroll in the Traditional Blue PPO 812 plan will pay the difference between the Authority's share of the POS premium and the PPO premium.

On October 16, 2012 the Board of Commissioners entered into a new nine-year collective bargaining agreement with employees represented by the Civil Service Employees Association, Inc., Local 1000, AFSCME AFL-CIO ("CSEA"). Under the terms of the agreement, represented employees hired after July 26, 2012 who meet the eligibility requirements will pay 15% of the total premium of the Core Plan for the duration of their retirement. Eligibility criteria for all employees hired prior to January 1, 2008 was changed to age 55 with a minimum of ten years of service, while employees hired on or after January 1, 2008 must be 58 with a minimum of fifteen years of service with the Authority.

The Authority's annual postemployment benefit ("OPEB") cost is calculated based on the annual required contributions ("ARC") of the employer, an amount actuarially determined in accordance with the parameters of GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*. The ARC represents a level funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize any unfunded actuarial liability over a period not to exceed thirty years. The following table shows the components of the Authority's annual OPEB cost, the amount actually contributed to the plan, and the changes in the Authority's net OPEB obligation for 2014 and 2013.

	Year Ended December 31,				
	2014	2013			
Annual required contribution	\$ 4,575,624	\$ 4,472,869			
Interest on net OPEB obligation	1,163,178	1,024,578			
Adjustment to annual required contribution	(1,513,329)	(1,333,006)			
Annual OPEB costs (expense)	4,225,473	4,164,441			
Contributions made	(1,467,718)	(1,392,436)			
Increase in net OPEB obligation	2,757,755	2,772,005			
Net OPEB obligation—beginning	23,263,569	20,491,564			
Net OPEB obligation—ending	\$ 26,021,324	\$ 23,263,569			

**Funding Status and Funding Progress**—As of January 1, 2014, the most recent actuarial valuation date, the plan was not funded. Since there were no assets, the unfunded actuarial liability for benefits was \$45,566,345. The ratio of unfunded actuarial accrued liability to covered payroll of \$15,140,745 is 3.01 for 2014.

The schedule of the Authority's annual OPEB cost, amount and percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation were as follows:

Fiscal Year	Valuation	An	nual OPEB	Contributions	Percentage	Net OPEB
Ending	Date		Cost	Made	Contributed	Obligation
December 31, 2014	January 1, 2014	\$	4,225,473	\$ 1,467,718	34.7%	\$26,021,324
December 31, 2013	January 1, 2013		4,164,441	1,392,436	33.4%	23,263,569
December 31, 2012	January 1, 2012		3.945.756	1.285.008	32.6%	20.491.564

Actuarial Methods and Assumptions—Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. The required schedule of funding progress for the most recent and past two actuarial valuations immediately follows the notes to the financial statements and presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Calculations are based on the types of benefits provided under the terms of the substantive plan, the plan as understood by the employer and the plan members at the time of the valuation, and on the pattern of cost sharing between the employer and plan members. The projection of benefits does not incorporate the potential effect of a change in the pattern of cost sharing between the employer and plan members in the future. Calculations reflect a long-term perspective, so methods and assumptions used include techniques that are designed to reduce short-term volatility.

In the January 1, 2014 actuarial valuation, the last full valuation, the actuarial methods and assumptions listed below were used.

Actuarial cost method – Projected Unit Credit

*Investment rate of return and discount rate* – 5%

Annual rate of increase in the consumer price index – 2.5%

Healthcare cost trend rate – Health insurance – 7.75% initially, reduced to a rate of 5.0% in 2022 and beyond for pre-65 retirees; 5.2% initially, reduced to 5.0% in 2022 and beyond for post-65 retirees. Prescription drug coverage has an assumed increase of 6.25% initially, declining to 5.0% for 2022 and beyond.

Amortization of actuarial accrued liability – Actuarial accrued liability is being amortized over thirty years using the level dollar method, on an open basis.

Mortality – The RP-2000 Mortality Table for annuitants and non-annuitants with projected mortality improvements; specifically as outlined in IRC Regulation 1.430(h)(3)-1 for 2014 valuations.

Turnover – Rates of turnover are based on experience under the New York State Employees' Retirement System (State Plan).

Retirement incidence – Rates of retirement are based on the experience under the State Plan.

*Election percentage* – It was assumed 100% of future retirees eligible for coverage will elect postretirement healthcare coverage.

Spousal coverage – 80% of future retirees are assumed to elect spousal coverage upon retirement.

*Per capita costs* – All retiree health plans are offered through LMHF. Actual claims experience from LMHF was used to develop retiree claim costs.

#### 9. NET POSITION AND RESERVES

The Authority financial statements utilize a net position presentation. Net position is categorized into net investment in capital assets, restricted and unrestricted.

*Net investment in capital assets*—This category groups all capital assets into one component of net position. Accumulated depreciation and the outstanding balances of debt that are attributable to the acquisition, construction or improvement of these assets reduce the balance in this category.

	December 31,		
	2014	2013	
Capital assets, net of accumulated depreciation	\$ 354,995,016	\$ 354,952,617	
Related debt:			
Water revenue bonds issued for capital assets	(74,973,384)	(83,158,384)	
Bond premium	(1,305,932)	(1,608,168)	
Net investment in capital assets	\$ 278,715,700	\$ 270,186,065	

**Restricted net position**—This category presents external restrictions imposed by creditors, grantors, contributors, or laws and regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.

For the years ended December 31, 2014 and 2013, net position was restricted for the following purposes:

• **Debt Service Reserve Account** — During 1998, the Authority established a Debt Service Reserve Account as required by the Series 1998D bond resolution. The bond resolution requires a reserve amount equal to the average of the annual installments of debt service. The required amount was determined by EFC and must remain on deposit until the bonds mature.

During 2003, per the 2003F bond resolution the Authority established a Debt Service Reserve Account from a portion of the 2003F bond proceeds. The required debt service reserve is based on ten percent of the total principal of the loan. The required amount was determined by EFC and must remain on deposit until the bonds mature.

During 2007, the Authority established a Debt Service Reserve Account as required by the Series 2007 bond resolution to maintain a specified amount of funds to meet future debt service requirements. The Authority established the Debt Service Reserve Account based on the maximum amount of principal and interest coming due in any succeeding calendar year on the outstanding Series 2007 bonds.

During 2008, the Authority established a Debt Service Reserve Account as required by the Series 2008 bond resolution to maintain a specified amount of funds to meet future debt service requirements. The Authority established the Debt Service Reserve Account based on ten percent of the total principal of the loan.

Debt Service Account — The 1992 Fourth Resolution, 1998D, 2003F, 2007, 2008 and 2012 Supplemental Fourth Resolution bond resolutions require that a specified amount of funds be maintained in the Debt Service Account. The requirements of the Debt Service Account state that the Authority must deposit funds to provide for monthly interest and principal payments to start not later than six months prior to the payment of interest and twelve months prior to the payment of principal.

**Unrestricted net position**—This category represents the amount of net position the Authority has not restricted for any project or other purpose. Management intends to utilize a portion of unrestricted net position to finance the Authority's projected five-year capital spending, which will require future financing in excess of \$100,000,000.

When an expense is incurred for purposes for which both restricted and unrestricted amounts are available, the Authority's policy concerning which to apply first varies with the intended use and associated legal requirements. Management typically makes this decision on a transactional basis.

#### 10. COMMITMENTS AND CONTINGENCIES

The Authority maintains and operates certain facilities employed in the sale and distribution of water which it leases from various local municipal water districts pursuant to lease management agreements. No financial consideration is afforded the municipalities in conjunction with these lease agreements. Such agreements generally are for at least ten-year terms and automatically renew for additional ten-year terms unless terminated by either party one year prior to expiration of the term. The agreements provide that the municipalities obtain water exclusively from the Authority. Future maintenance and operating costs to be incurred by the Authority under such arrangements presently in effect are not determinable.

The Authority is also committed under various operating leases for the use of certain equipment and office space. Rental expense for 2014 and 2013 aggregated \$274,752 and \$273,844. Future minimum annual rentals to be paid under such leases are not significant.

The Authority is subject to various laws and regulations, which primarily establish uniform minimum national water quality standards. The Authority has established procedures for the on-going evaluation of its operations to identify potential exposures and assure continued compliance with these regulatory standards.

The Authority is involved in litigation and other matters arising in its normal operating, financing, and investing activities. While the resolution of such litigation or other matters could have a material effect on earnings and cash flows in the year of resolution, the Authority has obtained various liability, property, and workers' compensation insurance policies which would reduce exposure to loss on the part of the Authority. Management has made provisions for anticipated losses in the accompanying financial statements as advised by legal counsel. None of this litigation and none of these other matters are expected to have a material effect on the financial condition of the Authority at this time.

#### 11. SUBSEQUENT EVENTS

Management has evaluated subsequent events through March 26, 2015, which is the date the financial statements are available for issuance, and have determined that there are no subsequent events that require disclosure under generally accepted accounting principles.

Requirei	SUPPLEM	entary I	NFORMATI	ON

# ERIE COUNTY WATER AUTHORITY Schedule of Funding Progress—Other Postemployment Benefit Plan Year Ended December 31, 2014

			Actuarial				Ratio of UAAL
Actuarial	Α	ctuarial	Accrued	Unfunded		Budgeted	to Budgeted
Vauation	V	alue of	Liability	AAL	Funded	Covered	Covered
Date		Assets	("AAL")	("UAAL")	Ratio ^	Payroll	Payroll
January 1, 2014	\$	-	\$ 45,566,345	\$45,566,345	-	\$15,140,745	3.01
January 1, 2012		-	41,810,183	41,810,183	-	14,873,087	2.81
January 1, 2010		-	49,748,261	49,748,261	-	15,102,780	3.29

See independent auditors' report.

<sup>^</sup>As described in note 8 to the financial statements, the Authority's plan is unfunded.



# STATISTICAL SECTION

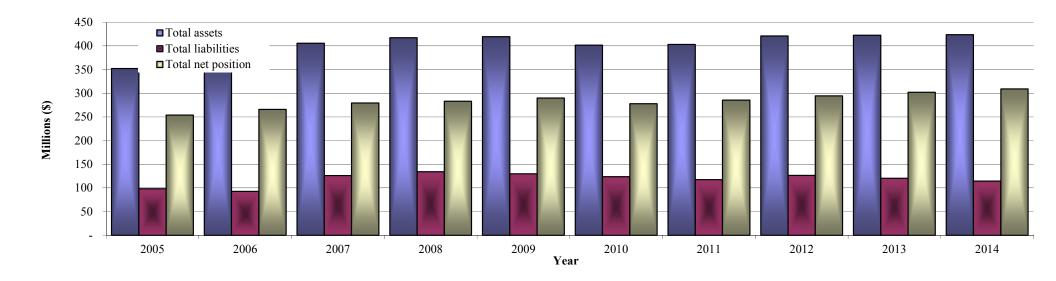
# (UNAUDITED)

This section of the Erie County Water Authority's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Authority's overall financial health.

Contents	Page
Financial Trends	49
These schedules contain trend information to help the reader understand how the Author financial performance and well-being have changed over time.	ity's
Revenue Capacity	54
These schedules contain information to help the reader assess the Authority's significant local revenue source, the charges for services.	most
Debt Capacity	56
These schedules present information to help the reader assess the affordability of Authority's current levels of outstanding debt and the Authority's ability to issue additidebt in the future.	
Demographic and Economic Information	59
These schedules offer demographic and economic indicators to help the reader unders the environment within which the Authority's financial activities take place.	tand
Operating Information	61
These schedules contain service and infrastructure data to help the reader understand the information in the Authority's financial report relates to the services the Authority and the activities it performs.	

#### Summary Comparison of the Statements of Net Position Last Ten Fiscal Years (Unaudited)

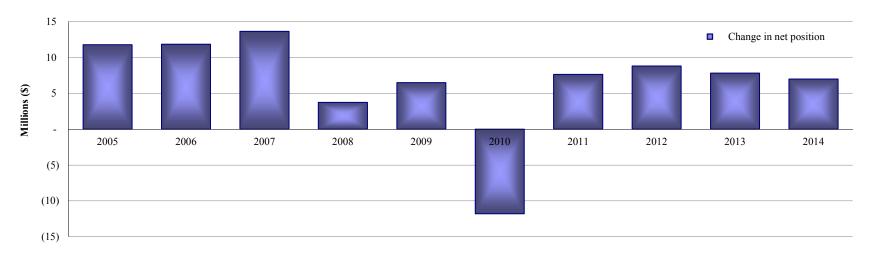
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
										_
Current assets	\$ 39,519,118	\$ 41,240,984	\$ 30,053,612	\$ 34,532,183	\$ 34,300,828	\$ 32,618,968	\$ 33,731,489	\$ 37,060,817	\$ 41,428,587	\$ 44,186,699
Noncurrent assets	312,624,893	317,442,713	375,686,541	382,934,469	385,286,142	369,006,078	369,665,417	383,976,400	381,169,996	379,656,663
Total assets	352,144,011	358,683,697	405,740,153	417,466,652	419,586,970	401,625,046	403,396,906	421,037,217	422,598,583	423,843,362
Current liabilities	18,809,409	20,013,673	16,670,672	21,500,615	20,315,641	20,156,959	17,040,662	18,178,378	17,979,626	18,367,368
Noncurrent liabilities	79,331,568	72,803,311	109,550,730	112,692,580	109,483,903	103,470,034	100,702,928	108,395,149	102,317,118	96,167,076
Total liabilities	98,140,977	92,816,984	126,221,402	134,193,195	129,799,544	123,626,993	117,743,590	126,573,527	120,296,744	114,534,444
Net investment in										
capital assets	208,606,705	224,456,645	226,024,526	224,964,824	247,452,433	245,207,926	259,274,082	255,114,864	270,186,065	278,715,700
Restricted	16,644,478	15,516,546	22,874,616	12,137,312	12,132,185	11,242,676	11,250,168	19,662,029	11,225,943	11,234,946
Unrestricted	28,751,851	25,893,522	30,619,609	46,171,321	30,202,808	21,547,451	15,129,066	19,686,797	20,889,831	19,358,272
Total net position	\$ 254,003,034	\$ 265,866,713	\$ 279,518,751	\$ 283,273,457	\$ 289,787,426	\$ 277,998,053	\$ 285,653,316	\$ 294,463,690	\$ 302,301,839	\$ 309,308,918



Source: Erie County Water Authority Annual Audited Financial Statements

#### Comparison of Statements of Revenue, Expenses and Changes in Net Position Last Ten Fiscal Years (Unaudited)

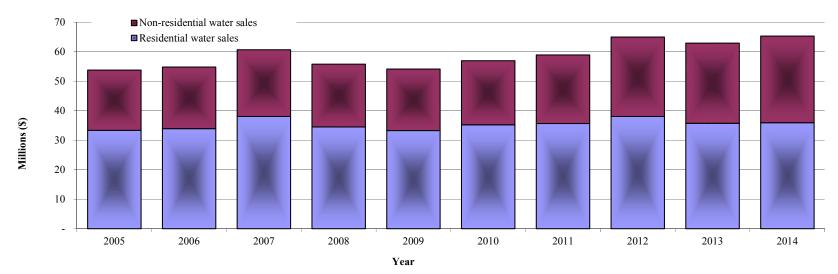
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Operating revenue Operating expenses	\$ 54,238,666 41,675,429	\$ 55,744,905 43,832,327	\$ 61,227,617 47,832,292	\$ 56,284,871 50,991,963	\$ 54,688,581 46,008,550	\$ 57,701,068 49,673,825	\$ 59,529,303 49,928,877	\$ 65,763,547 \$ 52,348,289	63,555,781 54,382,827	\$ 65,908,808 57,811,984
Operating income	12,563,237	11,912,578	13,395,325	5,292,908	8,680,031	8,027,243	9,600,426	13,415,258	9,172,954	8,096,824
Nonoperating revenue (expenses)	(2,258,118)	(1,224,085)	(735,374)	(2,293,744)	(2,789,449)	(3,300,655)	(2,930,395)	(2,995,149)	(2,727,346)	(2,554,433)
Net income before contributions in aid of construction and special item	10,305,119	10,688,493	12,659,951	2,999,164	5,890,582	4,726,588	6,670,031	10,420,109	6,445,608	5,542,391
Contributions in aid of construction	1,489,097	1,175,186	992,087	755,542	623,387	1,088,835	985,232	1,884,809	1,392,541	1,464,688
Special items Change in estmated fair value of acquired assets Change in estmated useful life of assets	<u>-</u>	<u>-</u>	- -	<u>-</u>	<u>-</u>	(17,604,796)	<u>-</u>	(3,494,544)	- -	<u>-</u>
Change in net position	11,794,216	11,863,679	13,652,038	3,754,706	6,513,969	(11,789,373)	7,655,263	8,810,374	7,838,149	7,007,079
Total net position - beginning of year	242,208,818	254,003,034	265,866,713	279,518,751	283,273,457	289,787,426	277,998,053	285,653,316	294,463,690	302,301,839
Total net position - end of year	\$ 254,003,034	\$ 265,866,713	\$ 279,518,751	\$ 283,273,457	\$ 289,787,426	\$ 277,998,053	\$ 285,653,316	\$ 294,463,690 \$	302,301,839	\$ 309,308,918



Source: Erie County Water Authority Annual Audited Financial Statements

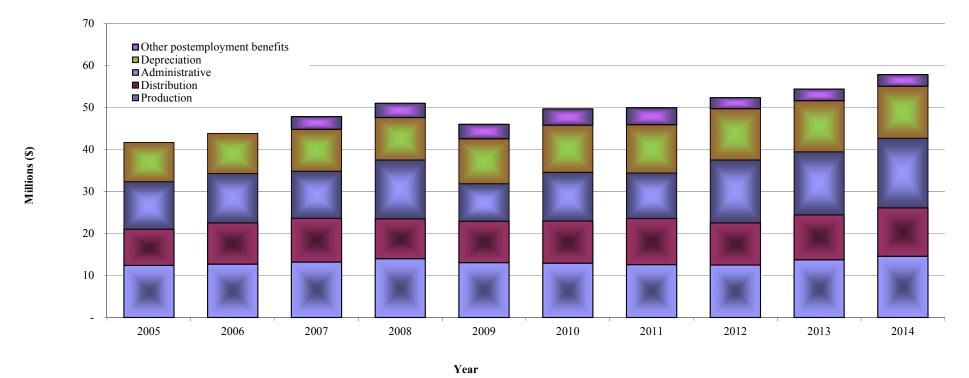
## Operating Revenues by Source Last Ten Fiscal Years (Unaudited)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Water revenue										_
Residential	\$ 33,370,134	\$ 33,915,574	\$ 38,059,827	\$ 34,520,149	\$ 33,301,075	\$ 35,224,872	\$ 35,663,644	\$ 38,069,148	\$ 35,784,899	\$ 35,954,051
Commercial	6,589,277	6,845,706	7,402,558	7,003,921	6,859,468	6,973,293	6,866,248	7,482,928	7,245,844	7,450,855
Industrial	1,847,582	1,825,446	1,917,907	1,901,354	1,664,086	1,604,491	1,549,584	1,651,835	1,585,025	1,689,835
Public authorities	1,980,744	2,033,007	2,170,407	2,052,689	1,988,592	2,170,750	2,015,272	2,255,872	2,147,079	2,275,352
Fire protection	3,560,805	3,718,934	3,774,006	3,799,498	3,783,547	3,816,992	3,903,155	4,015,933	4,145,727	4,266,755
Sales to other utilities	4,550,195	4,690,210	4,992,582	4,920,668	4,966,093	5,322,260	5,086,522	5,206,479	4,275,543	3,686,340
Infrastructure investment charge	-	-	-	-	-	-	1,901,758	3,841,349	5,885,407	7,992,100
Other water revenue	1,906,305	1,801,691	2,353,620	1,584,878	1,598,547	1,861,997	1,969,950	2,482,331	1,883,493	2,011,698
Total water revenue	53,805,042	54,830,568	60,670,907	55,783,157	54,161,408	56,974,655	58,956,133	65,005,875	62,953,017	65,326,986
Rents from water towers	419,872	446,806	547,075	492,929	504,254	490,467	487,231	538,936	524,616	531,608
Other operating revenue	13,752	467,531	9,635	8,785	22,919	235,946	85,939	218,736	78,148	50,214
Total operating revenue	\$ 54,238,666	\$ 55,744,905	\$ 61,227,617	\$ 56,284,871	\$ 54,688,581	\$ 57,701,068	\$ 59,529,303	\$ 65,763,547	\$ 63,555,781	\$ 65,908,808
Water sales as a percent of total operating revenue	99.2%	98.4%	99.1%	99.1%	99.0%	98.7%	99.0%	98.8%	99.1%	99.1%
Non-residential water sales	\$ 20,434,908	\$ 20,914,994	\$ 22,611,080	\$ 21,263,008	\$ 20,860,333	\$ 21,749,783	\$ 23,292,489	\$ 26,936,727	\$ 27,168,118	\$ 29,372,935



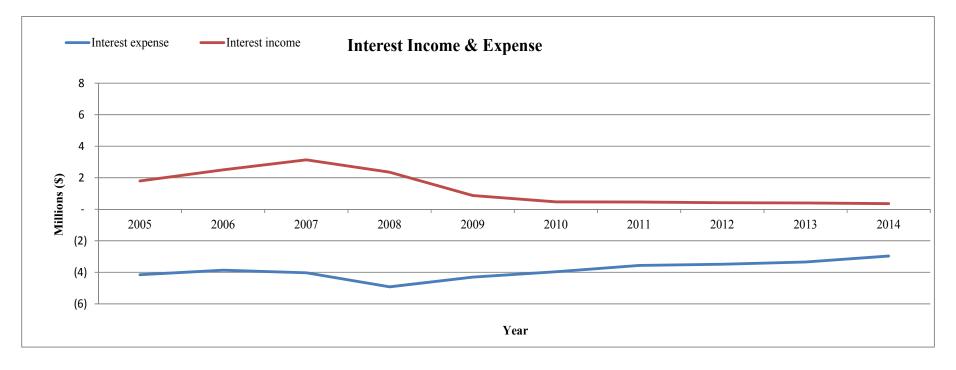
## Operating Expenses Last Ten Fiscal Years (Unaudited)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Production	\$ 12,393,279	\$ 12,721,482	\$ 13,215,672	\$ 14,020,769	\$ 13,069,199	\$ 12,953,657	\$ 12,608,144	\$ 12,505,594	\$ 13,741,174	\$ 14,574,682
Distribution	8,629,594	9,822,375	10,418,967	9,471,675	9,866,044	9,999,395	10,969,000	10,031,342	10,689,735	11,520,474
Administrative	11,305,496	11,709,816	11,201,919	13,996,804	8,937,341	11,618,936	10,821,314	14,975,977	15,026,294	16,603,646
Depreciation	9,347,060	9,578,654	9,941,663	10,097,531	10,666,557	11,220,774	11,509,330	12,174,628	12,153,619	12,355,427
Other postemployment benefits			3,054,071	3,405,184	3,469,409	3,881,063	4,021,089	2,660,748	2,772,005	2,757,755
Total operating expenses	\$ 41,675,429	\$ 43,832,327	\$ 47,832,292	\$ 50,991,963	\$ 46,008,550	\$ 49,673,825	\$ 49,928,877	\$ 52,348,289	\$ 54,382,827	\$ 57,811,984



#### Nonoperating Revenues and Expenses Last Ten Fiscal Years (Unaudited)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Nonoperating revenues and (expenses)										
Interest expense	\$ (4,153,381)	\$ (3,868,064)	\$ (4,033,507)	\$ (4,920,438)	\$ (4,304,720)	\$ (3,963,295)	\$ (3,562,970)	\$ (3,485,877)	\$ (3,345,294)	\$ (2,966,823)
Gain on sale of investments	-	-	-	-	-	150,107	-	-	-	-
Interest income	1,796,187	2,498,889	3,138,936	2,353,043	871,878	467,408	458,260	414,187	402,767	356,668
Interest capitalized during										
construction	99,076	145,090	159,197	273,651	643,393	45,125	174,315	76,541	215,181	55,722
Net nonoperating (expenses)	\$ (2,258,118)	\$ (1,224,085)	\$ (735,374)	\$ (2,293,744)	\$ (2,789,449)	\$ (3,300,655)	\$ (2,930,395)	\$ (2,995,149)	\$ (2,727,346)	\$ (2,554,433)

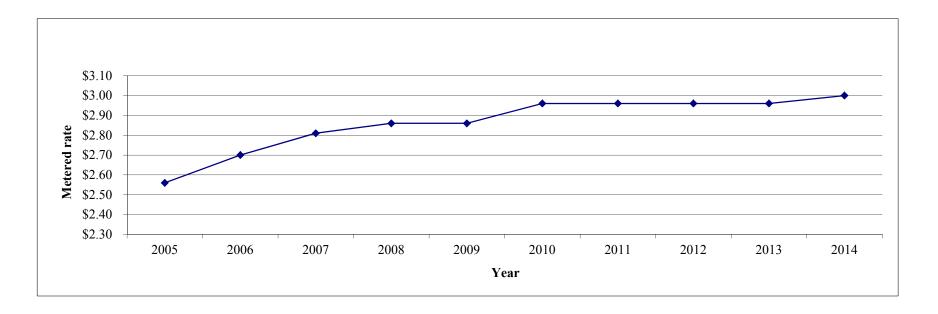


Source: Erie County Water Authority Annual Audited Financial Statements

#### Metered Water Rate History Last Ten Fiscal Years (Unaudited)

	2004		2005 2006		2007		2008	2009	2010	2011	2012	2013	2014		
	(Base	e Year)													
Metered water rates <sup>1</sup>	\$	2.51	\$	2.56	\$	2.70	\$	2.81	\$ 2.86	\$ 2.86	\$ 2.96	\$ 2.96	\$ 2.96	\$ 2.96	\$ 3.00
Percentage increase (%)				1.99%		5.47%		4.07%	1.78%	0.00%	3.50%	0.00%	0.00%	0.00%	1.35%

'Metered water rates represent the cost per 1,000 gallons for the first 300,000 gallons per quarter



Source: Erie County Water Authority Tariff

## Largest Customers Current Year and Nine Years Ago (Unaudited)

Year End December 31, 2014		Year End December 31, 2005						
Non-Municipal Customers		Non-Municipal Customers						
State University of NY at Buffalo	\$ 656,752	Arcelormittal Lackawanna LLC	\$	565,954				
Benderson Development Co.	358,188	State University of NY at Buffalo		460,853				
Upstate Farms Cooperative	296,542	DDR Corporation		264,159				
Rosina Food Products, Inc	209,351	Seneca Nation of Indians		247,319				
Seneca Nation of Indians	201,251	Rosina Food Products, Inc		143,383				
Delta Sonic	170,441	Benderson Development Co.		134,590				
Republic Engineered Products	165,497	Republic Engineered Products		127,029				
Mayer Brothers Apple Products, Inc.	160,257	Delta Sonic		124,824				
BGMHC LLC	141,595	Uniland Development Co.		122,020				
Niagara Frontier Transportation Authority	 134,717	Mayer Brothers Apple Products, Inc.		113,667				
Total of Largest Non-Municipal Customers	\$ 2,494,591	Total of Largest Non-Municipal Customers	\$	2,303,798				
Percent of total billings	3.8%	Percent of total billings		4.3%				

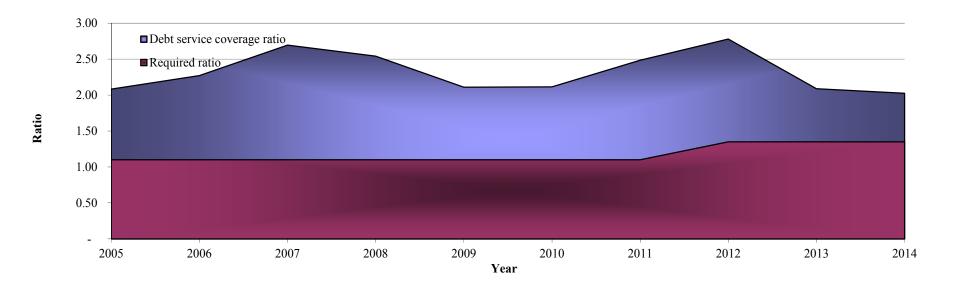
Municipal Customers		Municipal Customers	
Town of Elma	\$ 1,352,704	Town of Elma	\$ 1,028,672
Village of East Aurora	586,559	Town of Evans*	913,064
Monroe County Water Authority	302,209	Village of East Aurora	543,314
Village of Williamsville *	281,467	Village of Williamsville *	479,233
Village of Angola	270,242	Village of Angola	295,265
Village of Orchard Park	228,250	Village of Blasdell*	276,720
Village of Silver Creek	189,734	Monroe County Water Authority	206,410
Town of Amherst	132,293	Village of Orchard Park	206,046
Town of Hanover	123,159	Village of Silvercreek	204,536
Erie County Buildings & Grounds	77,914	Town of Hanover	134,414
Total of Largest Municipal Customers	\$ 3,544,531	Total of Largest Municipal Customers	\$ 4,287,674
Percent of total billings	5.4%	Percent of total billings	7.9%

<sup>\*</sup>These municipalities converted from bulk sale to direct service or lease managed customers

(Source: Erie County Water Authority Business Office Records)

#### Debt Service Coverage Ratio Last Ten Fiscal Years (Unaudited)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Operating revenue	\$ 54,238,666	\$ 55,744,905	\$ 61,227,617	\$ 56,284,871	\$ 54,688,581	\$ 57,701,068	\$ 59,529,303	\$ 65,763,547	\$ 63,555,781	\$ 65,908,808
Interest income Operating expense less non-cash expenses	1,796,187 (32,332,050)	2,498,889 (34,253,673)	3,138,936 (34,836,558)	2,353,043 (37,489,248)	871,878 (31,872,584)	467,408 (34,571,988)	458,260 (34,398,458)	414,187 (37,512,913)	402,767 (39,457,203)	356,668 (42,698,802)
Net revenue	\$ 23,702,803	\$ 23,990,121	\$ 29,529,995	\$ 21,148,666		\$ 23,596,488	\$ 25,589,105	\$ 28,664,821	\$ 24,501,345	\$ 23,566,674
Debt service	\$ 11,379,335	\$ 10,563,883	\$ 10,958,058	\$ 8,320,776	\$ 11,223,798	\$ 11,159,540	\$ 10,299,764	\$ 10,310,728	\$ 11,731,272	\$ 11,642,106
Debt service coverage ratio	2.08	2.27	2.69	2.54	2.11	2.11	2.48	2.78	2.09	2.02
Required ratio	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.35	1.35	1.35



# Debt Service Maturity Schedule (Unaudited)

			Issued Directly by the Authority									EFC Financings						
	2007 F Resolution		200 Resolu	8 Fou tion I		2012 Fourth Resolution Bonds					Serial	Bon	ds					Total
	Principal	Interest	Principal		Interest		Principal		Interest		Principal		Interest		Total Principal	 Total Interest	F	Principal & Interest
2015 \$	800,000	\$ 1,432,564	\$ 4,845,000	\$	1,044,250	\$	1,175,000	\$	232,384	\$	1,705,000	\$	411,135	\$	8,525,000	\$ 3,120,333	\$	11,645,333
2016	835,000	1,396,564	5,090,000	)	802,000		1,205,000		203,705		1,765,000		363,370		8,895,000	2,765,639		11,660,639
2017	865,000	1,358,989	5,340,000	)	547,500		1,230,000		174,364		1,820,000		310,119		9,255,000	2,390,972		11,645,972
2018	905,000	1,320,064	5,610,000	)	280,500		1,260,000		144,359		1,885,000		250,847		9,660,000	1,995,770		11,655,770
2019	940,000	1,279,339	-		-		1,290,000		113,632		1,950,000		187,930		4,180,000	1,580,901		5,760,901
2020	980,000	1,237,039	-		-		1,325,000		82,121		805,000		119,056		3,110,000	1,438,216		4,548,216
2021	1,025,000	1,192,939	-		-		1,355,000		49,827		830,000		96,989		3,210,000	1,339,755		4,549,755
2022	1,065,000	1,146,814	-		-		1,390,000		16,750		855,000		65,270		3,310,000	1,228,834		4,538,834
2023	1,115,000	1,098,888	-		-		-		-		1,738,384		(83,178)		2,853,384	1,015,710		3,869,094
2024	1,165,000	1,048,714	-		-		-		-		-		-		1,165,000	1,048,714		2,213,714
2025	1,215,000	996,288	-		-		-		-		-		-		1,215,000	996,288		2,211,288
2026	1,270,000	941,614	-		-		-		-		-		-		1,270,000	941,614		2,211,614
2027	1,325,000	882,876	-		-		-		-		-		-		1,325,000	882,876		2,207,876
2028	1,385,000	821,596	-		-		-		-		-		-		1,385,000	821,596		2,206,596
2029	1,445,000	756,500	-		-		-		-		-		-		1,445,000	756,500		2,201,500
2030	1,510,000	687,862	-		-		-		-		-		-		1,510,000	687,862		2,197,862
2031	1,575,000	616,138	-		-		-		-		-		-		1,575,000	616,138		2,191,138
2032	1,650,000	541,326	-		-		-		-		-		-		1,650,000	541,326		2,191,326
2033	1,720,000	462,950	-		-		-		-		-		-		1,720,000	462,950		2,182,950
2034	1,800,000	381,250	-		-		-		-		-		-		1,800,000	381,250		2,181,250
2035	1,885,000	295,750	-		-		-		-		-		-		1,885,000	295,750		2,180,750
2036	1,970,000	201,500	-		-		-		-		-		-		1,970,000	201,500		2,171,500
2037	2,060,000	103,000			-			_							2,060,000	 103,000		2,163,000
Total \$	30,505,000	\$ 20,200,564	\$ 20,885,000	\$	2,674,250	\$	10,230,000	\$	1,017,142	\$	13,353,384	\$	1,721,538	\$	74,973,384	\$ 25,613,494	\$	100,586,878

Source: Official Statements from Bond Issues and Erie County Water Authority Financial Records

# Principal Debt Outstanding by Issue (Unaudited)

Issued Directly by the Authority

EFC Financings

				EFC FII	ialic	ings		188000 1	71160	city by the At	ишо	iity	-				
				Series 1998B		Series 2003F		Series 2007		Series 2008		Series 2012		Total			
		2015	\$	1,000,000	\$	705,000	\$	800,000	\$	4,845,000	\$	1,175,000	\$	8,525,000			
		2016	•	1,040,000	•	725,000	•	835,000	•	5,090,000	•	1,205,000	•	8,895,000			
		2017		1,080,000		740,000		865,000		5,340,000		1,230,000		9,255,000			
		2018		1,125,000		760,000		905,000		5,610,000		1,260,000		9,660,000			
		2019		1,170,000		780,000		940,000		_		1,290,000		4,180,000			
		2020		-		805,000		980,000		-		1,325,000		3,110,000			
		2021		-		830,000		1,025,000		-		1,355,000		3,210,000			
		2022		-		855,000		1,065,000		-		1,390,000		3,310,000			
		2023		-		1,738,384		1,115,000		-		-		2,853,384			
		2024		-		-		1,165,000		-		-		1,165,000			
		2025		-		-		1,215,000		-		-		1,215,000			
		2026		-		-		1,270,000		-		-		1,270,000			
		2027		-		-		1,325,000		-		-		1,325,000			
		2028		-		-		1,385,000		-		-		1,385,000			
		2029		-		-		1,445,000		-		-		1,445,000			
		2030		-		-		1,510,000		-		-		1,510,000			
		2031		-		-		1,575,000		-		-		1,575,000			
		2032		-		-		1,650,000		-		-		1,650,000			
		2033		-		-		1,720,000		-		-		1,720,000			
		2034		-		-		1,800,000		-		-		1,800,000			
		2035		-		-		1,885,000		-		-		1,885,000			
		2036		-		-		1,970,000		-		-		1,970,000			
		2037						2,060,000	_	-			_	2,060,000			
		Bonds payable		5,415,000		7,938,384		30,505,000		20,885,000		10,230,000		74,973,384			
		Bond premiums		-				147,362		1,158,570		-	_	1,305,932			
	Tot	tal bonds payable	\$	5,415,000	\$	7,938,384	\$	30,652,362	\$	22,043,570	\$	10,230,000	\$	76,279,316			
	2005	2006		2007		2008		2009		2010		2011	_	2012	 2013	_	
Net principal debt outstanding	\$ 79,507,273	\$ 75,664,253	\$ 1	106,952,133	\$	110,924,347	\$	104,407,112	\$	94,414,876	\$	87,897,640	\$	93,610,404	\$ 84,766,552	\$	

Source: Official Statements from Bond Issues and Erie County Water Authority Business Office Records

#### **Demographic and Economic Statistics Last Ten Fiscal Years** (Unaudited)

		Erie County				
		Per Capita	Aggregate	Unemplo	yment Rate <sup>1</sup>	_
	Population <sup>2</sup>	Income <sup>3</sup>	Income <sup>4</sup>	Erie County	New York State	Labor Force <sup>1</sup>
2005	923,820	\$ 33,422	\$ 21,396,921,200	4.9%	4.7%	583,413
2006	916,292	35,303	21,730,920,800	4.5%	4.0%	581,131
2007	911,784	37,420	23,742,483,500	5.4%	4.8%	580,153
2008	909,858	39,114	24,056,490,100	6.9%	6.5%	588,528
2009	909,247	39,448	24,210,326,900	8.6%	8.8%	573,029
2010	918,836	40,671	23,321,852,100	8.3%	8.2%	573,049
2011	919,709	42,925	24,618,932,800	8.2%	8.4%	568,727
2012	920,205	45,063	25,246,355,000	8.1%	8.1%	570,560
2013	921,883	45,496	22,548,884,700	6.6%	6.7%	556,965
2014	922,835	n/a	n/a	5.6%	5.6%	547,543

(n/a: not available)

Sources:

<sup>&</sup>lt;sup>1</sup>US Department of Labor – Bureau of Labor Statistics
<sup>2</sup>US Bureau of the Census
<sup>3</sup>US Bureau of Economic Analysis
<sup>4</sup>US Bureau of the Census – American Community Survey

#### Largest Employers in Western New York Current Year and Nine Years Ago (Unaudited)

		2014		2005					
		Percentage		Percentage					
		of Total			of Total				
Employer	Employees	Labor Force	Rank	Employees	Labor Force	Rank			
State of New York	15,123	2.8%	1	16,988	2.9%	1			
United States of America	11,183	2.0%	2	11,000	1.9%	2			
Kaleida Health	10,000	1.8%	3	6,039	1.0%	7			
University at Buffalo	6,733	1.2%	4	6,250	1.1%	6			
Catholic Health System	6,628	1.2%	5	4,816	0.8%	10			
Employer Services Corp.	6,363	1.2%	6	n/a	n/a	n/a			
M&T Bank	5,140	0.9%	7	5,141	0.9%	8			
Tops Markets	5,058	0.9%	8	9,768	1.7%	3			
Buffalo City School District	4,949	0.9%	9	6,829	1.2%	5			
Erie County	4,203	0.8%	10	7,529	1.3%	4			
HSBC Bank USA	n/a	n/a	n/a	4,875	0.8%	9			
Total of Largest Employers	75,380	13.8%		79,235	13.6%				

Source: Business First Buffalo 2014 Book Lists; Business First of Buffalo 2005 Book of Lists

## Operating Statistics Last Ten Years (Unaudited)

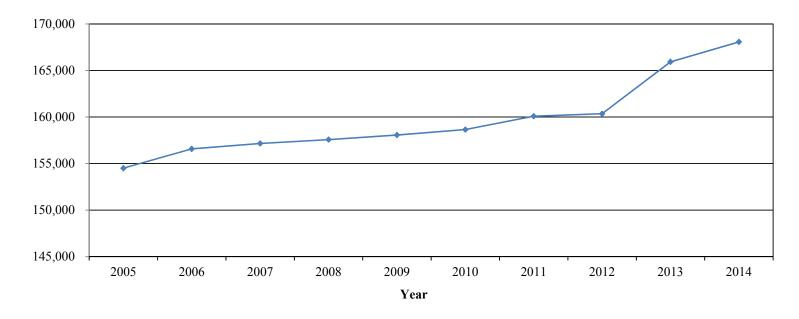
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Total number of customers	154,505	156,579	157,163	157,571	158,069	158,650	160,088	160,355	165,933	168,069
Number of employees	269.4 573.5	261.8	262.8	267.0	264.8	258.9	250.9	247.8	247.1	245.9
Customers per employee	573.5	598.1	598.0	590.2	596.9	612.8	638.1	647.1	671.5	683.5
Total water output (MG)	26,401.9	25,096.4	27,291.5	25,174.7	24,676.8	24,503.2	24,630.0	24,834.6	23,917.5	25,069.3
Output per customer (gallons)	170,880.6	160,279.5	173,650.9	159,767.3	156,114.1	154,448.2	153,852.9	154,872.6	144,139.5	149,160.8
Total water sales (MG)	19,203.3	18,491.3	19,474.0	17,637.5	17,269.6	17,378.1	17,345.4	18,335.2	16,909.6	16,573.6
Sales per customer (gallons)	124,289.2	118,095.7	123,909.6	111,933.7	109,253.6	109,537.3	108,349.2	114,341.3	101,906.2	98,611.9
Percentage of water sold	72.7%	73.7%	71.4%	70.1%	70.0%	70.9%	70.4%	73.8%	70.7%	66.1%
Total operating expenses	\$ 41,675,429	\$ 43,832,327	\$ 47,832,292	\$ 50,991,963	\$ 46,008,550	\$ 49,673,825	\$ 49,928,877	\$ 52,348,289	\$ 54,382,827	\$ 57,811,984
Operating expense per customer	\$ 270	\$ 280	\$ 304	\$ 324	\$ 291	\$ 313	\$ 312	\$ 326	\$ 328	\$ 344
Total operating revenue	\$ 54,238,666	\$ 55,744,905	\$ 61,227,617	\$ 56,284,871	\$ 54,688,581	\$ 57,701,068	\$ 59,529,303	\$ 65,763,547	\$ 63,555,781	\$ 65,908,808
Operating revenue per customer	\$ 351	\$ 356	\$ 390	\$ 357	\$ 346	\$ 364	\$ 372	\$ 410	\$ 383	\$ 392

Source: Erie County Water Authority's Financial, Production and Business Office Records

#### Number of Customers by Classification Last Ten Fiscal Years (Unaudited)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Number of customers:										
Residential	145,312	147,326	147,850	148,218	148,697	149,255	150,592	150,810	156,183	158,317
Commercial	7,188	7,197	7,224	7,244	7,240	7,249	7,315	7,332	7,480	7,479
Industrial	328	333	327	333	322	322	321	322	327	317
Public authorities	596	605	609	595	593	595	599	598	627	620
Fire protection	1,062	1,098	1,133	1,161	1,197	1,209	1,241	1,273	1,296	1,315
Bulk sales	19	20	20	20	20	20	20	20	20	21
Total number of customers	154,505	156,579	157,163	157,571	158,069	158,650	160,088	160,355	165,933	168,069

#### **Total Number of Customers**

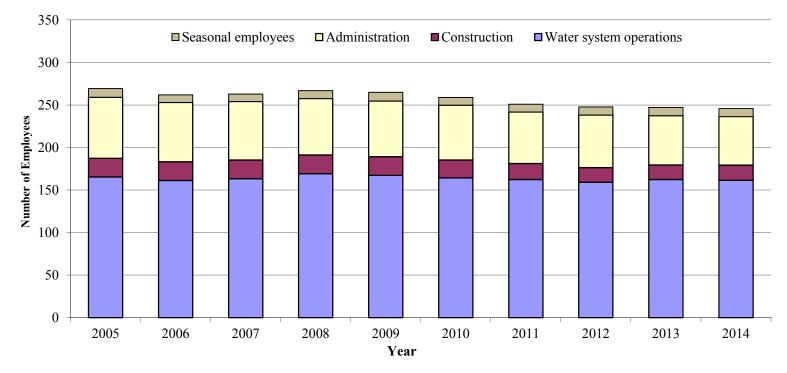


Source: Erie County Water Authority's Financial and Business Office Records

## Number of Employees<sup>1</sup> by Function Last Ten Fiscal Years (Unaudited)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Water system operations	165.3	161.3	163.3	169.2	167.3	164.3	162.3	159.3	162.3	161.4
Construction	22.0	22.0	22.0	22.0	22.0	21.0	19.0	17.0	17.3	18.0
Administration	71.7	69.7	68.7	66.4	65.4	64.4	60.4	61.9	57.9	56.9
Seasonal employees	10.4	8.8	8.8	9.4	10.1	9.2	9.2	9.6	9.6	9.6
Total number of employees	269.4	261.8	262.8	267.0	264.8	258.9	250.9	247.8	247.1	245.9

'Number of employees represents the number of full time equivalents based on 2,080 hours.

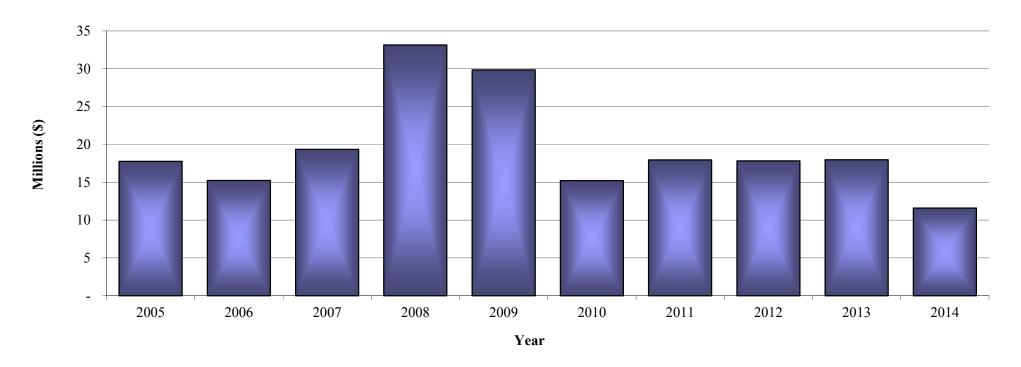


## Operating and Capital Indicators Last Ten Fiscal Years (Unaudited)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Total miles of distribution piping	3,267	3,329	3,372	3,380	3,383	3,386	3,493	3,510	3,649	3,690
Number of hydrants	16,000	16,792	17,126	17,134	17,177	17,252	17,444	17,651	18,481	18,859
Number of water tanks	37	40	40	40	40	40	40	38	37	37
Storage capacity of water tanks (million gallons)	72.7	74.9	74.9	74.9	74.9	74.9	74.9	71.8	71.3	71.3
Number of pump stations	33	37	38	38	38	38	38	38	38	38
Number of new service taps	800	673	730	551	541	491	395	470	534	579

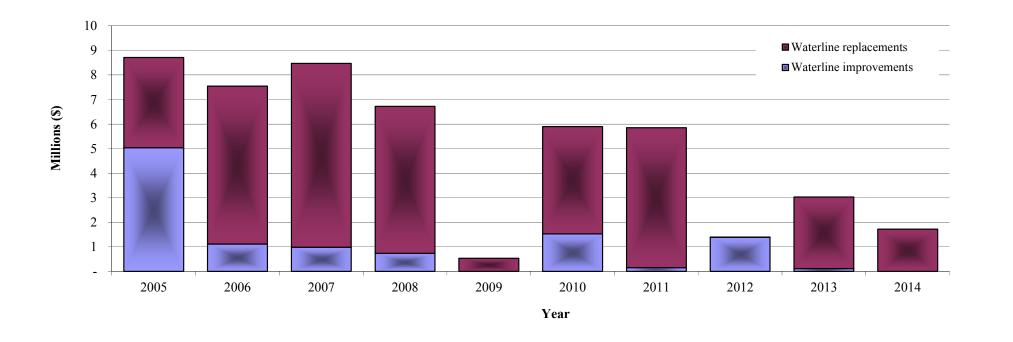
## Annual Capital Project Expenditures Last Ten Years (Unaudited)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Capital expenditures	\$ 17,778,17	5 \$ 15,242,94	4 \$ 19,348,36	3 \$ 33,160,174	\$ 29,858,780	\$ 15,212,311	\$ 17,954,625	5 \$ 17,831,54	1 \$ 17,979,813	\$ 11,582,077
Capital expenditures per customer		5 \$ 9	7 \$ 12	3 \$ 210	\$ 189	\$ 96	5 \$ 112	2 \$ 11	1 \$ 108	\$ 69



#### Waterline Replacements and Improvements Last Ten Fiscal Years (Unaudited)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Waterline replacements	\$ 3,671,787 \$	6,424,712 \$	7,485,895 \$	5,980,572 \$	534,380 \$	4,364,872 \$	5,693,030 \$	2,714	\$ 2,916,836	\$ 1,720,895
Waterline improvements	\$ 5,038,033 \$	1,117,537 \$	984,638 \$	737,481 \$	- \$	1,531,771 \$	156,357 \$	1,393,139	\$ 111,338	\$ -



Source: Erie County Water Authority's Geographic Information System and Construction Records